- Translation -

Minutes of the 2026 Annual General Meeting of Shareholders of Alla Public Company Limited

The 2026 Annual General Meeting of Shareholders ("the Meeting") of Alla Public Company Limited ("the Company" or "Alla") was held on Monday, 27 April 2026. For this meeting, the Company has engaged OJ International Co., Ltd. to manage and oversee the proceedings via electronic media. The meeting is conducted through the Zoom Meeting system, which complies with the standards, conditions, and procedures stipulated the Emergency Decree on Electronic Conferencing B.E. 2563 by broadcasting live from Puntu Meeting Room, Onvalla Co., Ltd. (subsidiary company), and the meeting proceedings were recorded in video format.

The meeting started at 9:30 a.m.

Ms. Saowanee Wangpitak, Corporate Strategy Supervisor, Administration Office, acting as a meeting conductor ("Speaker") clarified the collection of personal information, the meeting recording in the form of video media, including regulations and laws related to the meeting, and voting in the Annual General Meeting of Shareholders as follows:

Today's meeting has a total of 8 agendas, 6 of which will be asked for consideration and approval, 1 for acknowledgment, and 1 other agenda. The Company has complied with the policy of promoting good corporate governance and demonstrated fair and equitable treatment of all shareholders. The Board of Directors has provided opportunities for shareholders to propose agenda for the Annual General Meeting of Shareholders and to nominate persons with knowledge, ability and qualifications to be considered for appointment as Company Directors in advance, from 13 November 2025 to 31 January 2026, there was no shareholder proposing agenda and nominating candidates for appointment as directors at this time. The Company also allows shareholders to submit questions in advance about the meeting agenda. For this meeting, shareholder has expressed interest and submitted 8 questions in advance. To ensure that the information provided to the meeting is comprehensive and aligned with the

content of each agenda item, the meeting will address and respond to the aforementioned questions during the deliberation of the relevant agenda items in sequential order.

How to ask questions

In the event that shareholders have questions or wish to express their opinions related to any agenda, they can ask questions or express their opinions in 2 ways as follows:

1. By typing a message by going to the Q/A menu in the Zoom program to type a question or suggestion and send a message to the Zoom program system.
2. With a conversation by going to the Participant menu and pressing the Raise Hand button, the staff will open the microphone for shareholders. In the event that shareholders are unable to speak through the microphone within 1 minute, a message will be used instead.

Voting method

Voting method for each agenda that requires approval from the meeting, will be done by allowing shareholders to vote in the E-Voting system. Voting in each agenda is based on 1 share, 1 vote. Shareholders have the right to vote in agreement, disagreement or abstain.

Vote counting according to the agenda specified in this Annual General Meeting of Shareholders is divided into 2 types as follows:

1. Agenda 1, Agenda 3, Agenda 4, Agenda 5 and Agenda 7 must receive a majority vote of the shareholders attending the meeting and voting.
2. Agenda 6 To approve the directors' remuneration for 2026 must receive a vote of not less than two-thirds of the total number of votes of the shareholders attending the meeting.

For this meeting, there were 7 shareholders attending in person, holding a total of 384,292,300 shares and 23 by proxy, holding a total of 342,110 shares. In total, there were 30 shareholders attending the meeting in person and by proxy holding a total of 384,634,410 shares, representing 64.1057% of the total issued shares of the Company amounting to 600,000,000 shares. There were more than 25 shareholders and proxies attending the meeting and holding shares in aggregate of more than one-third

of the total number of issued shares, forming a quorum according to the Articles of Association of the Company.

Mr. Winid Silamongkol, Chairman of the Board, presided over the meeting ("Chairman") opened the meeting and thanked the shareholders and introduced the directors, executives, auditors and internal auditors of the Company attending the meeting as follows:

Directors who attended the meeting

1. Mr. Winid Silamongkol	Chairman of the Board of Directors/ Chairman of the Audit and Risk Management Committee/ Independent Director
2. Prof. Dr. Sahaton Rattanapijit	Vice Chairman of the Board of Directors/ Member of the Audit and Risk Management Committee/ Chairman of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
3. Mr. Montri Mahapreukpong	Director/ Member of the Audit and Risk Management Committee/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
4. Mr. Charoenchai Pratuengsuksri	Director/ Member of the Audit and Risk Management Committee/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
5. Mr. Ong-ard Puntuyakorn	Director/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Chairman of the Executive Committee/ Chief Executive Officer
6. Mrs. Vallaya Puntuyakorn	Director/ Chief Administrative Officer
7. Mr. Chumphol Chanchareon	Director/ Chief Operating Officer

8. Ms. Rachaya Rattanasrithong Director

In this regard, all 8 directors attended the meeting, representing 100% of the total number of directors. Seven directors attended the meeting at the Puntu Meeting Room of Onvalla Co., Ltd., while one director attended the meeting via electronic means.

Executives attending the meeting

1. Ms. Woraratt Mekkerdchoo Chief Financial Officer

Auditors attending the meeting

1. Miss Siriwan Nitdamrong Partner and Certified Public Accountant,
EY Office Company Limited

Internal auditors who attended the meeting

1. Mr. Watthana Channakhin Internal Audit Manager
I.A.P. Internal Audit Co., Ltd.

the internal auditors of I.A.P. Internal Audit Co., Ltd. acted as a vote counting inspector.

The Chairman proposed the meeting to consider the following agendas:

Agenda 1: To certify the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025

The Chairman invited the Speaker to explain the details of this agenda to the meeting.

The Speaker informed the meeting that the Company prepares the minutes of the meeting within 14 days from the date of the meeting. The Company has sent the minutes of the meeting to the Ministry of Commerce and has published the minutes of the meeting on the Company's website. The Board of Directors considered that the recording of the minutes of the 2025 Annual General Meeting of Shareholders held on Friday, 25 April 2025 is correct and complete.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman proposed the meeting to consider certifying the minutes of the 2025 Annual General Meeting of Shareholders held on Friday, 25 April 2025, a copy of which had already been sent to the shareholders together with the invitation letter for this meeting. For this agenda, requires a majority vote of the shareholders who attend the meeting and vote according to the Company's regulations.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Total	**384,634,410**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously certified the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025, by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 2 : To acknowledge the Company's operations for 2025

The Chairman invited Ms. Woraratt Mekkerdchoo, Chief Financial Officer, and Mr. Ong-ard Puntuyakorn, Chief Executive Officer, to clarify details in this agenda. Ms. Woraratt Mekkerdchoo reported the operating results of the Group to the meeting as follows:

As of 31 December 2025, the Group had total assets of Baht 1,192 million, a decrease of Baht 37 million or 3% compared to the year 2024 with the following details:

- Cash and cash equivalents increased by 44 million baht, consisting of net cash received from operations of 179 million baht, the maturity of fixed deposits amounting to 20 million baht, Cash paid for investment in fixed assets of 58 million baht, Repayment of short-term loans of 30 million baht and Dividend payments of 66 million baht.

- Trade and other current receivables decreased by 17 million baht due to payments received during the year and decreased in proportion to the slowdown in revenue.
- Inventory decreased by 73 million baht due to main reason was the completion of project deliveries to customers during the year.
- Other current financial assets decreased by 20 million baht due to the maturity of fixed deposits.
- Property, plant and equipment increased by 41 million baht due to reason was construction in progress for projects under the Power Purchase Agreement (PPA), which is a key component in generating recurring revenue in the future.

The Group had total liabilities of 221 million baht, a decreased of 49 million baht or 18% compared to year 2024 with the following details:

- Short-term loan from financial institution decreased by 30 million baht, to due to repayments made during the year.
- Deposit received in advance decreased by 27 million baht which was in line with the decrease in the project backlog due to economic factors.
- Non-current provision for employee benefits increased by 11 million baht, resulting from the revision of the provision based on an updated actuarial valuation as of year-end to reflect current obligations.

The Group had total shareholders' equity of 970 million baht, an increase of 12 million baht or 1% compared to year 2024, an increase from total comprehensive income for the year of 78 million baht and a decrease from the dividend payment of 66 million baht.

The Group had total operating income of 771 million baht, with revenue from contracts with customers of 710 million baht and other income of 1 million baht.

The Group's revenue from contracts with customers for the year 2025 decreased by 52 million baht or 7%, compared to the previous year, an analysis, categorized by product group, is as follows:

1. Material Handling Systems Product Group: Revenue declined across all product sub-segments, in line with the volatility of B2B customers' project planning. This was directly impacted by the slowdown in industrial investment in various projects amid unfavorable economic conditions.

2. Clean Energy Product Group: Revenue from the sale and installation of solar rooftop systems increased by 36 million baht, or 155% increase from to the prior year. This growth aligns with the private sector's demand to reduce energy costs and its increased emphasis on environmental, social, and governance (ESG) standards, which is consistent with the Group's strategic focus on expanding into the alternative energy market.
3. After-Sales Service Group: Revenue showed positive growth, particularly in crane and electric hoist maintenance services. This performance supports the strategic plan to expand recurring income streams, enhance the balance of the overall revenue portfolio, and mitigate the impact of the slowdown in new project activities during periods of economic volatility.

Gross profit for 2025 decreased by 12 million baht or 5% compared to the previous year, in line with the downward trend in revenue from customer contracts amid prevailing economic conditions. Nevertheless, the Group was able to maintain its gross profit margin at a level comparable to the prior year, reflecting effective and disciplined management of cost of sales and services.

Net profit for 2025 decreased by 18 million baht or 18% compared to the previous year, the change was primarily attributable to a decline in gross profit resulting from a slowdown in project volumes, together with an increase in administrative expenses arising from strategic investments in human resources and information systems. These investments were made to enhance the Group's competitive capabilities and to strengthen its readiness for future growth.

The Group's products serve as fundamental components in a wide range of industrial projects. In addition, the Group maintains a strong financial structure, with sound liquidity ratios and a low debt-to-equity ratio, which supports its ability to continue investing and expanding its business on a sustainable basis in the future.

Going forward, the Group will continue to closely monitor both domestic and international economic conditions and adjust its operating strategies in response to market volatility, with the aim of maintaining competitiveness and achieving sustainable long-term growth.

With regard to the achievements and accomplishments in 2025, which reflect effective management standards and a strong commitment to building shareholder confidence, the Company's performance can be categorized into three key areas as follows:

1. Excellence in Corporate Governance and Sustainability

With a strong emphasis on transparency and sustainable management, the Company has continually earned a high level of trust, as demonstrated by the following recognitions:

- **CGR Rating at the "Excellent" Level (5 Stars)**: Achieved for the fourth consecutive year, based on the corporate governance assessment.
- **AGM Checklist Rating at the "Excellent" Level**: Received for the second consecutive year, reflecting the Company's strong commitment to the quality and effectiveness of its shareholders' meetings.
- **SET ESG Rating at Level A**: Maintained for the second consecutive year, affirming the Company's commitment to conducting business with due consideration for environmental, social, and governance (ESG) principles.
- **SET Awards 2025**: The Company successfully passed the preliminary screening criteria for both the Business Excellence and Sustainability Excellence award categories for listed companies with a market capitalization of not exceeding 3 billion bath, recognizing outstanding performance.

2. Operational Excellence and Organizational Strength

The Company places strong emphasis on adhering to international operating standards. During the past year, the Company received several key certifications and recognitions, including:

- **ISO Certifications**: Quality Management System (ISO 9001), Occupational Health and Safety Management System (ISO 45001), and Environmental Management System (ISO 14001).
- **Green Industry Level 4 (Green Culture)**: Awarded by the Ministry of Industry, reflecting a strong environmental consciousness across all levels of the organization and collective efforts to conduct environmentally friendly business operations.
- **Model Organization for Workplace Health Promotion Award**: Granted by the Thai Health Promotion Foundation (ThaiHealth) and the Department of Labour Protection and Welfare, reinforcing the Company's commitment to employee well-being and quality of life.

3. Strategic Partnerships and Industry Recognition

Achievements in supply chain management and global partner recognition include:

- **Best Partner Award from CMCO (Columbus McKinnon):** Presented in recognition of the Company's excellence as a trusted partner of a global leader in material handling equipment, demonstrating internationally recognized technical expertise.
- **10+ Years Strategic Partnership Recognition from Shaoxing Nante Crane Equipment:** Honoring a long-standing business relationship of over ten years, underscoring the Company's stability, reliability, and strength in supply chain management.

In addition, in the Group's operations, the Group places strong emphasis on strict compliance with its anti-corruption policies, encompassing policies on the giving and receiving of gifts, donations or sponsorships, and political involvement. The Group has also participated in the JUMP+ Program of the Stock Exchange of Thailand, under which governance initiatives have been implemented to enhance anti-corruption standards and strengthen internal control systems in line with international best practices, thereby improving transparency and effectiveness. These initiatives, together with oversight by independent external auditors to ensure transparency and accountability, are expected to further enhance stakeholder confidence and deliver sustainable long-term value for shareholders.

Mr. Ong-ard Puntuyakorn, Chief Executive Officer, further reported to the meeting that the Company's backlog as of 31 December 2025 amounted to approximately THB 268 million, representing a decrease from the previous year due to economic conditions and project deliveries. However, during the first quarter of 2026, the Company was able to secure purchase orders at a level close to that of the same period in the previous year. In addition, the Company plans to deliver additional clean energy projects within the second quarter, which are expected to support the Company's revenue recognition during such period. At present, the Company continues to generate revenue from various business segments and has been receiving additional purchase orders on an ongoing basis.

With respect to the Customer Group, the Company has operated its business for more than 30 years and has established a customer base across a wide range of industries, which supports business risk diversification and revenue stability. In this regard, the Company has participated in the Jump+ program to study and develop additional business expansion opportunities, as well as to prepare for future

expansion into additional industries. The Company expects that such initiatives will help strengthen the stability of its order volume and revenue in the long term.

The Company has a strong and stable customer base, consisting primarily of leading and reputable organizations that have maintained long-standing business relationships with the Company. This is considered one of the Company's key strengths. In this regard, the Company is currently developing its customer database system and after-sales service capabilities in order to enhance service efficiency and support future business growth.

The Company continues to develop and strengthen its corporate brands in order to enhance confidence in its products and support future business growth. In addition, the Company continues to develop its product brands and collaborate with both domestic and international business partners to support the expansion of its core product groups, including material handling equipment and clean energy businesses, as detailed in the meeting presentation slides.

For its future business direction, the Company has participated in the Jump+ program to support its business planning and future development, with a focus on business growth, operational efficiency enhancement, and financial stability. In this regard, the Company has worked together with consultants in preparing its business plans to support both the development of its existing businesses and expansion into new business areas in the future. Such plans cover the Company's core businesses, including the crane business, loading dock systems, and after-sales service, as well as businesses related to clean energy (solar cell and EV charger) and logistics support systems (Warehouse System)

For the development of its existing businesses, the Company continues to expand business opportunities through its existing customer base, alongside the implementation of operational efficiency and cost efficiency initiatives under the Jump+ program. In addition, the Company plans to support the expansion of its export business, further develop its after-sales service operations, and enhance its information technology systems in order to improve management efficiency and support future business growth.

The Company views the clean energy and renewable energy business as one of the key trends aligned with market direction and expects such business to support the Company's future growth. In this regard, the Company is continuing to develop products and business collaborations related to the energy business, while also identifying opportunities to expand such business through its existing customer base,

particularly among customers seeking to improve energy efficiency. As a result, the Company expects its solar energy and clean energy businesses to continue growing steadily.

The Company sees opportunities to develop its Warehouse System business by leveraging its engineering expertise and operational experience. At present, the Company is preparing personnel and studying relevant systems in order to support future business expansion. In this regard, the Company believes that the Warehouse System business and related products have the potential to become one of the Company's key business segments in the future.

Ms. Woraratt Mekkerdchoo, Chief Financial Officer, reported on the results of the utilization of capital increase IPO, from the 5 objectives of the utilization of the capital increase by using the capital increase of 418 million baht, the Company has completed 4 topics as follows:

1. Subsidiary's warehouse construction project which was completed in November 2018.

2. Repayment of loans from financial institutions which has been completed since December 2016.

3. Business expansion by establishing a representative office in Indonesia. In February 2022, there was a change in business plan, change the purpose of using the money from the original and to be used as working capital in business operations, which has been completed.

4. Use as working capital within the business which was completed in the fourth quarter of 2018.

There is still one remaining planned use of funds, which is the factory renovation project in Chachoengsao province, with a remaining balance of 5.97 million baht.

Mr. Ong-ard Puntuyakorn, Chief Executive Officer, responded to eight questions submitted in advance by Ms. Keeratika Paenglad, Shareholder Rights Protection Volunteer and proxy holder representing the Thai Investors Association, as follows:

1. What is the Company's current backlog value, and what proportion thereof is expected to be recognized as revenue in 2026? In addition, what strategies does the Company have in place to maintain business continuity amid the slowdown in its core industrial sectors?

The Company reported that its backlog as of 31 December 2025 amounted to approximately THB 268 million, decreasing from the previous year in line with economic conditions and project deliveries.

However, the Company was able to maintain its order volume in the first quarter of 2026 at a level close to that of the same period in the previous year. In this regard, the Company continues to implement its business plans under the Jump+ program, with a focus on expanding business opportunities, enhancing operational efficiency, managing costs, and developing its after-sales service business in order to support the Company's long-term growth.

2. In light of the fluctuations in raw material prices and transportation costs over the past year, what policies does the Company have in place for cost management and the implementation of Price Escalation Clauses with counterparties in order to maintain its targeted gross profit margin?

The current economic and business environment remains highly uncertain. Nevertheless, the Company continues to closely monitor and manage its operations, costs, and foreign exchange risk in order to maintain its competitiveness and mitigate potential volatility. In this regard, the Company remains focused on enhancing operational efficiency and internal management to support ongoing business opportunities and sustainable growth.

3. Has the Solar Rooftop installation business in 2025 achieved its targeted growth rate, and to what extent does the Company see opportunities to expand into related businesses, such as Energy Storage Systems (ESS), or to broaden its customer base through cross-selling to existing industrial factory customers in the crane business?

The Company conducts its business with a focus on building long-term customer relationships and continuously expanding business opportunities with its existing customer base, in line with the Company's cross-selling strategy. In this regard, the Company places importance on increasing awareness of its products and services, understanding customer needs, and enhancing customer satisfaction, which form part of the Company's ongoing business approach and growth strategy.

4. What policies does the Company have in place to increase the proportion of revenue generated from after-sales services and maintenance services in order to mitigate the impact of potential delays in new project work? In addition, what is the current retention rate for service contract renewals?

The Company is currently developing its information technology (IT) systems and database systems to support customer management, enhance operational efficiency, and strengthen long-term customer relationships. In addition, the Company continues to develop its after-sales service business in order to support additional business opportunities and future customer base expansion by leveraging the strengths of its service team and operational experience.

5. Does the Company have a strategy to expand and increase investment in overseas markets, particularly in the CLMV countries, and if so, how does the Company plan to pursue such expansion given that domestic market growth may be approaching saturation?

The Company carefully considers opportunities for overseas business expansion by taking into account cost efficiency and business potential in each respective market. At present, the Company remains focused on utilizing Thailand as its operational and export base in order to enhance management efficiency and support future business expansion.

6. Given the Company's strong financial position and sufficient cash on hand, does the Company have plans for significant investments or potential mergers and acquisitions (M&A) in businesses that would enhance its supply chain? Alternatively, does the Company have plans to increase the dividend payout ratio in order to provide higher returns to shareholders?

The Company continuously monitors and evaluates business opportunities, including opportunities for business expansion that can create synergies with the Company's core businesses. In this regard, the Company adopts a prudent investment approach by prioritizing the best interests of the Company and focusing on businesses that can support long-term growth alongside the Company's existing operations.

7. To what extent has the Company been directly and indirectly affected by the ongoing conflict between the United States and Israel and Iran, and what risk management measures does the Company have in place over the short, medium, and long term?

At present, the Company assesses that the current international situation has not had any significant direct impact on its business operations. Nevertheless, the Company continues to closely monitor and manage potential impacts on costs and operations in order to address possible market volatility. In this regard, the Company views such circumstances as potentially supportive of future growth opportunities in the clean energy and renewable energy businesses and believes that it remains capable of appropriately managing related impacts.

8. The Company has participated in the JUMP+ Program organized by the Stock Exchange of Thailand. What opportunities does the Company perceive from participating in this program, and what objectives has the Company set? Please provide a brief overview of the JUMP+ plan.

The Company has participated in the Jump+ program organized by The Stock Exchange of Thailand, which the Company believes has been beneficial in supporting its business planning and enhancing its operations. Participation in the program has provided opportunities for younger personnel to become more involved in the Company's operations and business plan development, while also allowing the Company to receive support from consultants, which has enhanced the structure and professionalism of its business planning process. In addition, the Company believes that the framework under the Jump+ program is aligned with the Company's business direction in areas including business growth, cost management, financial stability, as well as ESG and corporate governance practices, in order to support future growth.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

This agenda is to report the Company's operating results for the year 2025 to the meeting. Therefore, there was no voting.

Agenda 3 : To approve the financial statements for the year ended 31 December 2025

The Chairman invited Ms. Woraratt Mekkerdchoo, Chief Financial Officer, to clarify the details. Ms. Woraratt Mekkerdchoo reported the key information in the Company's financial statements to the meeting as follows:

(Unit : Baht)

Item	Consolidated FS		Separate FS	
	2025	2024	2025	2024
Total assets	1,191,837,094	1,228,524,385	1,013,862,451	1,034,363,680
Total liabilities	221,448,723	269,989,831	157,600,804	173,517,682
Total shareholders' equity	970,388,371	958,534,554	856,261,647	860,845,998
Total revenues	710,505,896	765,668,809	464,573,121	522,852,525
Net profit of the year	82,875,574	101,029,211	66,600,310	77,337,176
Total comprehensive income for the year	77,853,849	101,029,211	61,415,649	77,337,176
Basic earnings per share (baht/share)	0.14	0.17	0.11	0.13

The auditor of the Company opined that the financial statements present fairly, in all material respects, the financial position of Alla Public Company Limited and its subsidiary and of Alla Public Company Limited as at 31 December 2025, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman proposed the meeting to consider the financial statements of the Company for the year ended 31 December 2025. For this agenda, the majority vote of the shareholders who attended the meeting and voted was required according to the regulations of the Company.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Total	**384,634,410**	**100.0000**

Resolution	Votes	Percentage
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the financial statements for the year ended 31 December 2025 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 4 : To consider and approve the appropriation of legal reserves and dividend payment from the operating results of 2025

The Speaker informed the meeting that, according to the Public Limited Company Act, B.E. 2535, Section 115, and the Company Regulations, Article 45, the ordinary shareholders' meeting is authorized to consider the payment of dividends for the fiscal year. The board of directors may also pay interim dividends to shareholders on occasion when it deems the company to have sufficient profit to do so. After the dividend payment, a report on the distribution of dividends should be presented to the next ordinary shareholders' meeting for shareholders' acknowledgment.

Additionally, in accordance with the Public Limited Company Act, B.E. 2535, Section 116, and Article 46 of the Company Regulations, the ordinary shareholders' meeting is empowered to allocate a portion of the net profits for the fiscal year to be reserved as retained earnings, not less than 5% of the net profits until the reserve reaches at least 10% of the registered capital of the company. This allocation is based on the Company's separate financial statements. The Company's dividend payment policy stipulates that dividends should be at least 50% of the net profits of the separate financial statements.

The Chairman invited Ms. Woraratt Mekkerdchoo, Chief Financial to provide further clarification. Ms. Woraratt Mekkerdchoo reported a summary to the Meeting regarding the allocation of the statutory reserve and the dividend payment from the Company's operating results for the year 2025, as detailed below:

Net profit for the year 2025 of the separate financial statements	Baht 66,600,310
Paying dividends from operating results in 2025 (calculated at the rate of Baht 0.10 per share)	Baht 60,000,000

Dividend payout ratio to net profit for the year 2025 of the separate financial statements	90.09%
The record date of shareholders who are entitled to receive dividends	11 May 2026
The date of dividend payments to shareholders	22 May 2026

** The Company has allocated the full legal reserve**

The Chairman proposed the meeting to consider approving the suspension of the allocation of net profit as legal reserve, and approve the dividend payment from the operating results of the year 2025. For this agenda, the majority vote of the shareholders who attended the meeting and voted according to the Company's regulations was required.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Total	**384,634,410**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the suspension of the allocation of net profit as legal reserve, and approved the dividend payment from the operating results of 2025 at the rate of Baht 0.10 per share or amounting to Baht 60,000,000 by specifying the record date of shareholders who are entitled to receive dividends on 11 May 2026 and dividend payment to shareholders on 22 May 2026 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 5 : To consider the appointment directors who retired by rotation

The Chairman invited Professor Mr. Charoenchai Pratuengsuksri, Director and Member of the Nomination, Remuneration and Corporate Governance Committee to clarify the details in this agenda.

Mr. Charoenchai Pratuengsuksri said to the meeting that the longest-serving directors who retire by rotation this year include Prof. Dr. Sahaton Rattanapijit, Mr. Chumphol Chanchareon and Ms. Rachaya Rattanasrithong.

Between 13 November 2025 – 31 January 2026, the Company gave shareholders the opportunity to nominate qualified persons for the position of director. There was no shareholder nominating any person to the Company.

The Nomination, Remuneration and Corporate Governance Committee has recruited directors according to the process and criteria set forth in the Company's good corporate governance policy. By considering people with experience, knowledge, and abilities that are consistent and suitable for the direction and strategy of the Company's business operations. As well as considering the qualifications of a director/independent director as specified by law, regulations of regulatory authorities, the Company's Articles of Association, board charter, and good corporate governance policy.

The Board of Directors (excluding interested directors) considered and agreed with the screening process of the Nomination, Remuneration and Corporate Governance Committee and resolved to propose to the Annual General Meeting to approve the appointment of 3 directors who will retire by rotation in 2026, namely Prof. Dr. Sahaton Rattanapijit, Mr. Chumphol Chanchareon and Ms. Rachaya Rattanasrithong to be back in the office for another term. Since all 3 directors have a good work history, and have appropriate qualifications, experience, and abilities that are beneficial to the Company. And also have the qualifications as a director as specified by law, regulations of regulatory authorities, Company's Articles of Association, board charter and good corporate governance policy.

1. Prof. Dr. Sahaton Rattanapijit takes the position as Vice Chairman of the Board of Directors/ Member of the Audit and Risk Management Committee/ Chairman of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director

In this regard, Prof. Dr. Sahaton Rattanapijit, who were also nominated as a Chairman of the Audit and Risk Management Committee, and Independent Director. The Board of Directors has considered that

he is an independent person in accordance with the relevant criteria on Qualifications of Independent Directors according to the regulations set by the Securities and Exchange Commission (SEC).

In addition, the Board of Directors collectively conducted a thorough assessment of the qualifications, suitability, and performance of Professor Dr. Sahathorn Rattanapaijit and concluded that he possesses extensive knowledge, high levels of expertise and experience, and a deep understanding of the Company's business context. The Board is of the view that his tenure as an independent director exceeding nine years does not impair his independence in exercising judgment or expressing opinions. On the contrary, his experience and professionalism have contributed significant value to the Company's strategic direction and corporate governance throughout his term of service.

2. Mr. Chumphol Chanchareon takes the position as Director and Chief Operating Officer

3. Ms. Rachaya Rattanasrithong takes the position as Director

The names and biographies of all 3 directors appear in the Enclosure 3.

The Chairman proposed the meeting to consider appointing the Company's directors to replace those who retired by rotation. For this agenda, a majority vote of the shareholders attending the meeting and voting was required according to the Company's regulations.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

1. Prof. Dr. Sahaton Rattanapijit, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	384,634,310	100.0000
Disagree	100	-
Total	**384,634,410**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

2. Mr. Chumphol Chanchareon, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Total	**384,634,410**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

3. Ms. Rachaya Rattanasrithong, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	384,134,410	100.0000
Disagree	-	-
Total	**384,134,410**	**100.0000**
Abstain	500,000	(not counting the vote base)
Invalid	-	(not counting the vote base)

In this agenda, 500,000 shares of stakeholders were excluded from the calculation base.

Resolution of the meeting The meeting resolved to approve the appointment namely Prof. Dr. Sahaton Rattanapijit, Mr. Chumphol Chanchareon and Ms. Rachaya Rattanasrithong, to be the Director of the Company in place of the directors who are due to retire by rotation by a majority vote of shareholders who attended the meeting and cast their votes.

Agenda 6 : To approve the directors' remuneration for 2026

The Chairman invited Prof. Dr. Sahaton Rattanapijit, Vice Chairman of the Board of Directors and Chairman of the Nomination, Remuneration and Corporate Governance Committee to clarify the details in this agenda.

Prof. Dr. Sahaton Rattanapijit reported that the Nomination, Remuneration and Corporate Governance Committee has considered and reviewed the remuneration of directors by taking into account the suitability to increase the efficiency in the nomination of directors and to provide sufficient incentives for the directors who are knowledgeable, capable, fully qualified, and suitable to take the position for the Company. By comparing the remuneration with those in the same industry and at similar levels as well as considering the duties and responsibilities of the directors.

The Board of Directors, therefore, resolved to propose the Annual General Meeting for consideration and approval on the remuneration of directors and sub-committee for the year 2026 which consists of monthly remuneration, meeting allowance, and directors' bonus for the year 2025 performance without any other benefits, details are as follows.

Position	Monthly remuneration (Baht/person)	Meeting allowances (Baht/meeting)
Chairman of the Board of Directors	50,000	20,000
Vice Chairman of the Board of Directors	25,000	15,000
Director	25,000	15,000
Chairman of the Audit and Risk Management Committee	-	20,000
Member of the Audit and Risk Management Committee	-	15,000
Chairman of the Nomination, Remuneration and Corporate Governance Committee	-	20,000
Member of the Nomination, Remuneration and Corporate Governance Committee	-	15,000

Director's bonus is not more than 2% of dividends paid to shareholders in case of cash dividends, depending on the Company's performance.

In this regard, the total remuneration of the Board of Directors and sub-committees must not exceed 5 million baht, which is the same rate as the year 2025, without any other benefits.

The above remuneration will be paid to independent directors only, and non-executive directors serving in each committee only. A non-executive director who is entitled to receive remuneration must not be a shareholder's representative. And authorize the Board of Directors to consider changing the remuneration of directors as appropriate within the limit of not more than 5 million baht.

The Chairman proposed the meeting to consider and approve the determination of remuneration for directors for the year 2026. For this agenda, votes of not less than two-thirds of the total number of votes of shareholders attending the meeting and having the right to vote were required according to Section 90 of the Public Limited Companies Act B.E. 2535.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Abstain	-	-
Invalid	-	-
Total	**384,634,410**	**100.0000**

Resolution of the meeting The meeting unanimously resolved to approve the directors' remuneration for the year 2026 in the amount not exceeding 5 million baht consisting of monthly remuneration for Directors, meeting allowance and director's bonus without any other benefits as proposed. By authorizing the Board of Directors to consider changing the remuneration of directors as appropriate with the total votes of the shareholders attending the meeting.

Agenda 7 : To appoint the auditors and affix audit fee for 2026

The Chairman invited Prof. Dr. Sahaton Rattanapijit, Vice Chairman of the Board of Directors and Member of the Audit and Risk Management Committee, to clarify the details in this agenda.

Prof. Dr. Sahaton Rattanapijit clarified that as the Board of Directors Meeting No. 1/2026 held on 26 February 2026 agreed with the proposal of the Audit and Risk Management Committee to propose to the shareholders' meeting to approve the appointment of the auditors of EY Office Limited as the Company's auditors for the year 2026 for the reason that EY Office Limited, the auditor of the Group from 2017 to 2025 of the Company and its subsidiary, is a qualified person, have a good working standard, and have expertise in auditing. They have always been well coordinated and performed their duties. The person nominated as the auditor has no relationship or interest with the Company, its subsidiary, executives, major shareholders or those related to such persons in any way and have sufficient independence in auditing and expressing opinions on the financial statements of the Company and its subsidiary. Therefore, there is an opinion it is appropriate to appoint a certified public accountant, Snamely:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda Hirunprasurtwutti C.P.A. (Thailand) No. 4799 or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874

of EY Office Limited, either one of them is the Company's auditor for the year 2026. The audit fee for the year 2026 of the Company is in the amount of Baht 1,610,000, which is at the same level as the previous year. In this regard, the audit fee for the year 2026 compared to the year 2025 is as follows:

(Unit: Baht)

Item	EY Office Limited Year 2026 (propose)	EY Office Limited Year 2025
1. Audit Fee	1,610,000	1,610,000
2. Non-Audit Fee	-	-
Total	1,610,000	1,610,000

The Chairman proposed the meeting to consider and approve the appointment of the auditor and determination of the audit fee for the year 2026. For this agenda, requires a majority vote of the shareholders who attend the meeting and vote according to the Company's regulations.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	384,634,410	100.0000
Disagree	-	-
Total	**384,634,410**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the appointment of auditors from EY Office Limited and one of the auditors as follows:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda Hirunprasurtwutti C.P.A. (Thailand) No. 4799 or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874

to be the Company's auditor for the year 2026 and affix the audit fee of the Company for the year 2026 in the amount of Baht 1,610,000 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 8 : Consider other matters (if any)

The Chairman said to the meeting that in this agenda, Article 3 of the Articles of Association of the Company states that any other statements not mentioned in this Articles of Association shall be governed by the provisions of the law on public limited companies, and the law on securities and exchange, and where the Public Limited Companies Act B.E. 2535, Section 105, paragraph two, stipulates that when the meeting finished considering the agenda, shareholders holding shares in aggregate of not less than one-third of the total number of issued shares may ask the meeting to consider matters other than those specified in the meeting invitation letter.

The Chairman inquired if any shareholders and proxies proposed other matters for the meeting to consider in this agenda, Ms. Keeratika Paenglad, a Shareholder Rights Protection Volunteer and proxy holder representing the Thai Investors Association, raised the following question:

1. A request was made to kindly review the voting results under Agenda Item 5.3 regarding the appointment of a director retiring by rotation, namely Ms. Rachaya Rattanasrithong, for which 500,000 abstained votes were recorded, in order to confirm whether such vote counting was accurate and consistent with the results displayed on the screen.

   Ms. Woraratt Mekkerdchoo, Chief Financial Officer, clarified to the Meeting that the voting results under Agenda Item 5.3 regarding the appointment of Ms. Rachaya Rattanasrithong as a director retiring by rotation included 500,000 abstained votes, which was the correct vote count and was consistent with the results displayed on the screen.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders at the meeting to express additional opinions.

The Chairman thanked the shareholders, proxies and all dignitaries for comments, suggestions and taking the time to join today's meeting, and closed the meeting.

The meeting was closed at 11:24 a.m.

-signed-
(Mr. Winid Silamongkol)
Chairman of the meeting

-signed-
(Ms. Woraratt Mekkerdchoo)
Chief Financial Officer