ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

Invitation to the

2026 Annual General Meeting of Shareholders

ALLA PUBLIC COMPANY LIMITED

Monday 27 April 2026

Electronic Meeting (E-AGM)

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

1 April 2026

Subject: Invitation to the 2026 Annual General Meeting of Shareholders (Revised meeting time)

Attention: Shareholders of Alla Public Company Limited

Enclosures:

1. Draft minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025
2. Annual Registration Statement / Annual Report 2025 (56-1 One Report) via QR Code
3. Biographies of the Proposed Directors, to replace directors who are due to retire by rotation
4. Definition of Independent Director
5. Guidelines for attending of Electronic Annual General Meeting of Shareholders
6. Proxy Forms A, B, and C
7. Biographies of Independent Directors for proxy in the Annual General Meeting of Shareholders
8. The Company's Articles of Association concerning Shareholders' Meetings
9. Registration Form for the Electronic Meeting
10. Guidelines for using a QR Code for downloading the Annual Registration Statement / Annual Report 2025 (56-1 One Report)

As the Board of Directors' meeting of Alla Public Company Limited held on 26 February 2026 resolved to approve the schedule the date for the 2026 Annual General Meeting of Shareholders via electronic media only, on **Monday, 27 April 2026 at** 9:30 a.m. in the form of the electronic meeting. The agendas of the meeting are as follows.

Agenda 1: To certify the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025.

Facts and Rationale: The Board of Directors considered that the recording of the minutes of the 2025 Annual General Meeting of Shareholders held on Friday, 25 April 2025, is correct and complete.

The Board of Directors' opinion: Approved to propose the Annual General Meeting to certify the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025, as per details in Enclosure 1.

Resolution: Approved by the majority of votes of the shareholders present and casting their votes.

Agenda 2: To acknowledge the Company's operations for 2025.

Facts and Rationale: The Company has summarized the past operating results for the year 2025 and significant changes which appeared in the Annual Registration Statement / Annual Report 2025 (56-1 One Report) which was sent to the shareholders together with the meeting invitation letter as per details in Enclosure 2, the key points are summarized as follows:

(Unit: Baht)

Item	Consolidated Financial Statements		Separate Financial Statements	
	2025	2024	2025	2024
Total assets	1,191,837,094	1,228,524,385	1,013,862,451	1,034,363,680
Total liabilities	221,448,723	269,989,831	157,600,804	173,517,682
Total shareholders' equity	970,388,371	958,534,554	856,261,647	860,845,998
Total revenues	710,505,896	765,668,809	464,573,121	522,852,525
Profit for the year	82,875,574	101,029,211	66,600,310	77,337,176
Total comprehensive income for the year	77,853,849	101,029,211	61,415,649	77,337,176
Basic earnings per share (Baht/share)	0.14	0.17	0.11	0.13

The Board of Directors' opinion: Approved to propose the Annual General Meeting to acknowledge the results of the Company's operations for the fiscal year 2025.

Resolution: This agenda shall not be determined by votes since it is only a report for shareholders' acknowledgment.

Agenda 3: To approve the financial statements for the year ended 31 December 2025.

Facts and Rationale: The Company's financial statements for the year ended 31 December 2025 have been audited by a certified public accountant and have been approved by the Audit and Risk Management Committee. The auditor opined that the Company's financial statements are presented fairly, in all material respects, in accordance with Thai Financial Reporting Standards.

The Board of Directors' opinion: Approved to propose the Annual General Meeting to approve the financial statements for the year ended 31 December 2025 which have been considered by the Audit and Risk Management Committee and the Board of Directors and audited by the auditor. Details of the financial statements are included in the Annual Registration Statement / Annual Report 2025 (56-1 One Report), which has been sent to shareholders together with the meeting invitation letter as per details in Enclosure 2.

Resolution: Approved by the majority of votes of the shareholders present and casting their votes.

Agenda 4: To consider and approve the appropriation of legal reserve and the dividend payment from the operating results of 2025.

Facts and Rationale: The Company has a net profit for the year ended 31 December 2025 according to the separate financial statements in the amount of Baht 66.60 million and there is no accumulated loss. The Company can therefore consider paying dividends to shareholders in accordance with Section 115 of the Public Limited Companies Act B.E. 2535.

According to Section 116 of the Public Limited Companies Act B.E. 2535 and Articles 45 and 46 of the Company's Articles of Association, the Company must allocate part of the annual net profit as a reserve fund of not less than 5% of the annual net profit deducted by the accumulated loss brought forward (if any) until the reserve fund is not less than 10% of the registered capital of the Company by considering the Company's separate financial statements. At present, the Company has complete reserves as specified in the laws and regulations of the Company. Therefore, the Company is not required to allocate such net profit as Legal reserves and according to the regulations of the Company further.

The Company has the policy to pay dividends of not less than 50% of the net profit from the separate financial statements of each accounting period after the deduction of corporate income tax and all types of reserves as required by law. Such dividend payment must not violate the Public Company Limited Act. However, such dividend payment depends on cash flow, and investment plans in the Company's projects, including the necessity and other suitability in the future as well.

The Board of Directors' opinion: The legal reserve of the Company has fully been set aside as required by law since 2016, there is no need to provide any additional reserve. The Board deems it appropriate to propose to the Annual General Meeting of Shareholders for approval of the dividend payment from the operating results of the fiscal year 2025 at the rate of Bath 0.10 per share or amounting to Baht

66,000,000 to the shareholders, in accordance with the Company's policy. The Company sets the record date on 11 May 2026 and the schedule of the payment date on 22 May 2026 (the dividend payment must be approved by the 2026 Annual General Meeting).

Separate Financial Statements	2025 (Proposed)	2024
Annual dividend (Baht per share)	0.10	0.11
Dividend payout ratio (%)	90.09	85.34

Resolution: Approved by the majority of votes of the shareholders present and casting their votes.

Agenda 5: To consider the appointment directors who retired by rotation.

Facts and Rationale: Pursuant to Section 71 of the Public Limited Company Act B.E. 2535 and Article 17 of the Company's Articles of Association, in the Annual General Meeting of Shareholders, One-third of the directors shall retire from the office at that time. If the number of directors who will retire from office cannot be divided by 1 in 3, then use the number close to 1 in 3. There are 3 directors who will be retired by rotation this year as follows:

1. Prof. Dr. Sahaton Rattanapijit	Vice Chairman of the Board of Directors, Member of the Audit and Risk Management Committee, Chairman of the Nomination, Remuneration and Corporate Governance Committee, and Independent Director
2. Mr. Chumphol Chanchareon	Director and Chief Operating Officer
3. Miss Rachaya Rattanasrithong	Director

The Nomination, Remuneration and Corporate Governance Committee has recruited directors according to the process and criteria set forth in the Company's good corporate governance policy. By considering people with experience, knowledge, and abilities that are consistent and suitable for the direction and strategy of the Company's business operations. As well as considering the qualifications of a director/independent director as specified by law, regulations of regulatory authorities, the Company's Articles of Association, board charter, and good corporate governance policy. Including an

opportunity for shareholders to nominate qualified persons for the position of director. This year, no shareholder nominated any person to the Company.

The Board of Directors' opinion: The Board of Directors (excluding interested directors) considered and agreed with the screening process of the Nomination, Remuneration and Corporate Governance Committee and resolved to propose to the Annual General Meeting to approve the appointment of 3 directors who will retire by rotation in 2026, namely:

1. Prof. Dr. Sahaton Rattanapijit	Vice Chairman of the Board of Directors, Member of the Audit and Risk Management Committee, Chairman of the Nomination, Remuneration and Corporate Governance Committee, and Independent Director
2. Mr. Chumphol Chanchareon	Director and Chief Operating Officer
3. Miss Rachaya Rattanasrithong	Director

back in the office for another term. Since all 3 directors have a good work history, and have appropriate qualifications, experience, and abilities that are beneficial to the Company. And also have the qualifications as a director as specified by law, regulations of regulatory authorities, Company's Articles of Association, board charter and good corporate governance policy. In addition, the person to be nominated as an independent director has qualifications in accordance with the laws related to the requirements relating to independent directors.

Biographies of persons nominated to serve as directors in replacement of those who are due to retire by rotation appear as per details in Enclosure 3 and definitions of independent directors appear as per details in Enclosure 4.

Resolution: Approved by the majority of votes of the shareholders present and casting their votes.

Agenda 6: To approve the directors' remuneration for 2026

Facts and Rationale: Pursuant to Section 90 of the Public Limited Companies Act B.E. 2535, the shareholders' meeting shall determine the remuneration of directors.

The Nomination, Remuneration and Corporate Governance Committee has considered and reviewed the remuneration of directors by taking into account the suitability to increase the efficiency in

the nomination of directors and to provide sufficient incentives for the directors who are knowledgeable, capable, fully qualified, and suitable to take the position for the Company. By comparing the remuneration with those in the same industry and at similar levels as well as considering the duties and responsibilities of the directors. The Board of Directors, therefore, resolved to propose the Annual General Meeting for consideration and approval on the remuneration of directors and sub-committees for the year 2026 which consists of monthly remuneration, meeting allowance, and directors' bonus for the year 2025 performance without any other benefits, details are as follows.

Position	2026 (Proposed)		2025	
	Monthly remuneration (Baht/person)	Meeting allowance (Baht/meeting)	Monthly remuneration (Baht/person)	Meeting allowance (Baht/meeting)
Chairman of the Board	50,000	20,000	50,000	20,000
Vice Chairman of the Board	25,000	15,000	25,000	15,000
Director	25,000	15,000	25,000	15,000
Chairman of the Audit and Risk Management Committee	-	20,000	-	20,000
Member of the Audit and Risk Management Committee	-	15,000	-	15,000
Chairman of the Nomination, Remuneration and Corporate Governance Committee	-	20,000	-	20,000
Member of the Nomination, Remuneration and Corporate Governance Committee	-	15,000	-	15,000

	2026 (Proposed)	2025
Directors' bonus	Not exceeding 2% of the cash dividends paid to shareholders, subject to the Company's performance.	Not exceeding 2% of the cash dividends paid to shareholders, subject to the Company's performance.

	2026 (Proposed)	2025
Other benefits	None	None

The remunerations above were paid to independent directors and non-executive directors in each committee only. Non-executive directors entitled to remunerations must not be shareholder representatives.

Bonus is not more than 2% of the dividend paid to shareholders in the case of cash dividend payment and depending on the Company's performance.

Remuneration for directors and sub-committees and director's bonus must be in the amount not exceeding Baht 5,000,000 and considered on year-by-year basis depending on the shareholders' discretion, without any other benefits.

Authorizing the Board of Directors to consider changing the remuneration of directors as appropriate within the limit of not more than Baht 5,000,000.

The Board of Directors' opinion: The Board of Directors considered that such remuneration is appropriate according to the duties and responsibilities of the directors, similar to the industry at the same level. Therefore, it is deemed appropriate to propose to the Annual General Meeting of Shareholders to consider and approve the remuneration for directors and sub-committees for the year 2026 as proposed.

Resolution: Approved by the votes of not less than two-thirds of the total votes of shareholders present.

Agenda 7: To appoint the auditors and affix audit fee for 2026.

Facts and Rationale: Pursuant to Section 120 of the Public Limited Companies Act B.E. 2535 and Article 40 of the Company's Articles of Association, the annual general meeting of shareholders shall appoint the auditor and determine the auditor's fee. In selecting an auditor for the year 2026, the Audit and Risk Management Committee considered and opined that EY Office Limited, which is the auditor for the years 2017 to 2025 of the Company and its subsidiary (using the same auditing firm) is a qualified person, have a good working standard, and have expertise in auditing. They have always been well coordinated and performed their duties including having sufficient independence in auditing and expressing

opinions on the financial statements of the Company and its subsidiary. Accordingly, the Board of Directors will oversee and ensure that the preparation and review of the financial statements are conducted strictly within the prescribed timeline. Therefore, it is appropriate to appoint a certified public accountant as follows:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda Hirunprasurtwutti C.P.A. (Thailand) No. 4799 (never signed in the Company's financial statements) or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874 (never signed in the Company's financial statements)

of EY Office Limited, one of them is the Company's auditor for the year 2026. The proposed auditors have no relationship and/or interest with the Company, subsidiary, executives, major shareholders, or related persons of such persons. The proposed audit fee is as follows:

(Unit: Baht)

Item	EY Office Limited 2026 (Proposed)	EY Office Limited 2025	Change Increase/(Decrease)
1. Audit Fee	1,610,000	1,610,000	-
2. Non-Audit Fee	-	-	-
Total	**1,610,000**	**1,610,000**	**-**

The Board of Directors' opinion: The Board of Directors has considered with the recommendation of the Audit and Risk Management Committee, that the Annual General Meeting should appoint one of the auditors from EY Office Limited Limited as follows:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda Hirunprasurtwutti C.P.A. (Thailand) No. 4799 or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874

to be the Company's auditor for the year 2026 and affix the audit fee of the Company for the year 2026 totaled Baht 1,610,000 which is the same rate as the previous year.

Resolution: Approved by the majority of votes of the shareholders present and casting their votes.

Agenda 8: To consider other matters (if any)

We would like to invite the shareholders to attend the meeting as per the date and time mentioned above. In this regard, we would like to inform you that the Company recognizes the importance of applying technology to facilitate shareholders' participation in the meeting. To enable shareholders to attend the meeting from any location, the Company has decided to hold this meeting solely via electronic media. The identity verification for registration, voting, and vote counting will be done through all electronic systems. The Company requests shareholders or proxies who wish to attend the meeting via electronic media, please study the procedures for attending the shareholders' meeting via electronic media (E-AGM) as per details in Enclosure 5.

If shareholders are unable to attend the meeting. The shareholder can appoint another person as your proxy to attend the meeting and vote by filling in and signing only one of the Proxy Forms, Form A, Form B, or Form C (Custodian) as per details in Enclosure 6. Please note that the electronic conferencing system can accommodate a limited number of attendees which may cause the shareholders not to be as convenient as they should be. The shareholder may consider giving your proxy to an independent director of the Company to attend the meeting and vote on your behalf. The independent directors nominated as proxies by shareholders consist of 1) Mr. Winid Silaongkol and 2) Charoenchai Prathuangsuksri appear as per details in Enclosure 7 by using Proxy Form B as attached herewith.

Please submit the identity verification documents and a proxy form via the website, by scanning the QR Code, or via Email: company_secretary@alla.co.th, or by post (Refer to the Thai postal stamp) as per details in Enclosure 5, by 24 April 2026, at 5:00 p.m.

For any questions regarding the agenda of the Annual General Meeting of Shareholders (if any), please submit your questions to the Company Secretary by 24 April 2026, at 5:00 p.m., via Email: company_secretary@alla.co.th, or by post (Refer to the Thai postal stamp) at the address below.

Alla Public Company Limited
933 935 937 939 Soi. Onnut 46, Onnut Road,
Onnut, Suanluang, Bangkok 10250

The Company's Articles of Association specifically relating to the shareholders' meeting appear as per details in Enclosure 8, which is attached herewith.

In addition, the Company determines the Record Date for shareholders entitled to attend the 2026 Annual General Meeting of Shareholders on 12 March 2026. After the Company has checked the names and the accuracy and completeness of various documents of shareholders or Proxies who wish to attend the meeting, the Company will send a link to attend the meeting to the shareholders via the email that the shareholders have requested. The invitation letter for the 2026 Annual General Meeting of Shareholders and supporting documents have already been published on the Company's website. For the Annual Registration Statement / Annual Report (56-1 One Report), shareholders can view the information by scanning the attached QR code.

Yours sincerely,



(Mr. Winid Silamongkol)

Chairman of the Board

Alla Public Company Limited cares about the privacy of shareholders, directors, and personnel. Therefore, we would like to inform you that the Company has provided a personal data protection policy announcement, regarding the collection, use and disclosure of your personal data, according to the purpose and necessity. This is in accordance with the Personal Data Protection Act B.E. 2562, including relevant laws and regulations. You can read more about the Privacy Policy announcement in detail in order to understand how the Company collects, uses, and discloses your personal information and your rights at the website, www.alla.co.th. In the event that you have given a proxy to another person to attend the meeting on your behalf. Please proceed to inform the said person about the policy of the Company as well.

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ISO 9001 : 2015
ISO 45001 : 2018
ISO 14001 : 2015

- Translation -

Minutes of the 2025 Annual General Meeting of Shareholders of Alla Public Company Limited

The 2025 Annual General Meeting of Shareholders ("the Meeting") of Alla Public Company Limited ("the Company" or "Alla") was held on Friday, 25 April 2025, which conducting meetings via electronic media according to the Emergency Decree on Electronic Conferencing B.E. 2563 by broadcasting live from Puntu Meeting Room, Onvalla Co., Ltd. (subsidiary company).

The meeting started at 1:30 p.m.

Ms. Rinyarat Veerakornnithiwong, Company Secretary Assistant, acting as a meeting conductor ("Speaker") clarified the collection of personal information, the meeting recording in the form of video media, including regulations and laws related to the meeting, and voting in the Annual General Meeting of Shareholders as follows:

Today's meeting has a total of 8 agendas, 6 of which will be asked for consideration and approval, 1 for acknowledgment, and 1 other agenda. The Company has complied with the policy of promoting good corporate governance and demonstrated fair and equitable treatment of all shareholders. The Board of Directors has provided opportunities for shareholders to propose agenda for the Annual General Meeting of Shareholders and to nominate persons with knowledge, ability and qualifications to be considered for appointment as Company Directors in advance, from 5 November 2024 to 31 January 2025, there was no shareholder proposing agenda and nominating candidates for appointment as directors at this time. The Company also allows shareholders to submit questions in advance about the meeting agenda. For this meeting, shareholder has expressed interest and submitted two questions in advance, which will be addressed during the presentation of Agenda Item 2, To acknowledge the Company's operations for 2024.

How to ask questions

In the event that shareholders have questions or wish to express their opinions related to any agenda, they can ask questions or express their opinions in 2 ways as follows:

1. By typing a message by going to the Chat menu in the Zoom program to type a question or suggestion and send a message to the Zoom program system.
2. With a conversation by going to the Participant menu and pressing the Raise Hand button, the staff will open the microphone for shareholders. In the event that shareholders are unable to speak through the microphone within 1 minute, a message will be used instead.

Voting method

Voting method for each agenda that requires approval from the meeting, will be done by allowing shareholders to vote in the E-Voting system. Voting in each agenda is based on 1 share, 1 vote. Shareholders have the right to vote in agreement, disagreement or abstain.

Vote counting according to the agenda specified in this Annual General Meeting of Shareholders is divided into 2 types as follows:

1. Agenda 1, Agenda 3, Agenda 4, Agenda 5 and Agenda 7 must receive a majority vote of the shareholders attending the meeting and voting.
2. Agenda 6 To approve the directors' remuneration for 2025 must receive a vote of not less than two-thirds of the total number of votes of the shareholders attending the meeting.

For this meeting, there were 7 shareholders attending in person, holding a total of 389,702,100 shares and 22 by proxy, holding a total of 405,500 shares. In total, there were 29 shareholders attending the meeting in person and by proxy holding a total of 390,107,600 shares, representing 65.0179% of the total issued shares of the Company amounting to 600,000,000 shares. There were more than 25 shareholders and proxies attending the meeting and holding shares in aggregate of more than one-third of the total number of issued shares, forming a quorum according to the Articles of Association of the Company.

Mr. Winid Silamongkol, Chairman of the Board, presided over the meeting ("Chairman") opened the meeting and thanked the shareholders and introduced the directors, executives, auditors and internal auditors of the Company attending the meeting as follows:

Directors who attended the meeting

1. Mr. Winid Silamongkol	Chairman of the Board of Directors/ Chairman of the Audit and Risk Management Committee/ Independent Director
2. Prof. Dr. Sahaton Rattanapijit	Vice Chairman of the Board of Directors/ Member of the Audit and Risk Management Committee/ Chairman of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
3. Mr. Montri Mahapreukpong	Director/ Member of the Audit and Risk Management Committee/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
4. Mr. Charoenchai Pratuengsuksri	Director/ Member of the Audit and Risk Management Committee/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Independent Director
5. Mr. Ong-ard Puntuyakorn	Director/ Member of the Nomination, Remuneration and Corporate Governance Committee/ Chairman of the Executive Committee/ Chief Executive Officer
6. Mrs. Vallaya Puntuyakorn	Director/ Member of the Executive Committee / Chief Administrative Officer
7. Mr. Chumphol Chanchareon	Director/ Member of the Executive Committee/ Chief Operating Officer
8. Ms. Rachaya Rattanasrithong	Director

There are 8 directors attending the meeting, accounting for 100% of the total directors attending the meeting, with 8 directors attending the meeting from Puntu Meeting Room, Onvalla Co., Ltd. (subsidiary).

Executives attending the meeting

1. Ms. Woraratt Mekkerdchoo	Chief Financial Officer

Auditors attending the meeting

1. Mr. Wichart Lokatekrawee	Partner and Certified Public Accountant, EY Office Company Limited
2. Ms. Thitamon Thitichakorn	Audit Manager EY Office Company Limited

Internal auditors who attended the meeting

1. Ms. Wanwisa Hansasoot	Internal Audit Manager I.A.P. Internal Audit Co., Ltd.
2. Ms. Supicha Sadsara	Head of Internal Audit I.A.P. Internal Audit Co., Ltd.

the internal auditors of I.A.P. Internal Audit Co., Ltd. acted as a vote counting inspector.

The Chairman proposed the meeting to consider the following agendas:

Agenda 1: To certify the minutes of the 2024 Annual General Meeting held on Friday, 26 April 2024

The Chairman invited the Speaker to explain the details of this agenda to the meeting.

The Speaker informed the meeting that the Company prepares the minutes of the meeting within 14 days from the date of the meeting. The Company has sent the minutes of the meeting to the Ministry of Commerce and has published the minutes of the meeting on the Company's website. The Board of Directors considered that the recording of the minutes of the 2024 Annual General Meeting of Shareholders held on Friday, 26 April 2024 is correct and complete.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman proposed the meeting to consider certifying the minutes of the 2024 Annual General Meeting of Shareholders held on Friday, 26 April 2024, a copy of which had already been sent to the shareholders together with the invitation letter for this meeting. For this agenda, requires a majority vote of the shareholders who attend the meeting and vote according to the Company's regulations.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously certified the minutes of the 2024 Annual General Meeting held on Friday, 26 April 2024, by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 2 : To acknowledge the Company's operations for 2024

The Chairman invited Ms. Woraratt Mekkerdchoo, Chief Financial Officer, and Mr. Ong-ard Puntuyakorn, Chief Executive Officer, to clarify details in this agenda. Ms. Woraratt Mekkerdchoo reported the operating results of the Group to the meeting as follows:

As of 31 December 2024, the Group had total assets of Baht 1,129 million, a decrease of Baht 73 million or 6% compared to the year 2023 with the following details:

- Cash and cash equivalents increased by 80 million baht, consisting of net cash received from operations of 120 million baht, cash received from short-term loans of 30 million baht, and cash paid for dividends of 72 million baht.
- Trade receivables and other receivables decreased by 34 million baht due to payments received during the year, with the decrease in line with the drop in revenue.
- Inventory increased by 21 million baht due to raw materials and in-transit goods to fulfill customer orders.
- Other current financial assets decreased by 30 million baht due to the maturity of fixed deposits.
- Land and, buildings, and equipment increased by 20 million baht due to building structure improvements, including the installation of trusses to support crane rails and trolleys in the

factory, the installation of solar panels at the factory and office, and assets related to the Power Purchase Agreement (PPA) project.

The Group had total liabilities of Baht 270 million, an increase of Baht 44 million or 19% compared to year 2023 with the following details:

- Short-term loans from financial institutions increased by 30 million baht, used as working capital for a large-scale power purchase agreement (PPA) project.
- Trade payables and other payables decreased by 16 million baht due to debt repayments during the year.
- Advance payments received increased by 23 million baht according to received orders, with revised payment terms for certain cases, with higher deposit collections to mitigate credit risk.

The Group had total shareholders' equity of Baht 959 million, an increase of Baht 29 million or 3% compared to year 2023, an increase from total comprehensive income for the year of Baht 101 million and a decrease from the dividend payment of Baht 72 million.

The Group had total operating income of Baht 765 million, with sales and service income of Baht 761 million and other income of Baht 4 million. The group's revenue from contracts with customers for the year 2024 decreased by Baht 81 million or 10%, compared to the previous year. The main reason for this decline was reduced income from the clean energy sector, which faces high competition in the market from major players with established credibility, while the company is still in the early stages of expansion and building customer trust. Nonetheless, the company is committed to refining its strategies and expanding eco-friendly business lines in line with the group's vision, particularly in clean energy, which is expected to experience high growth in the future due to the increasing emphasis on energy conservation and the use of renewable energy. This will be a key factor driving sustainable growth in the long term.

The performance of the material handling products segment of the group has improved compared to the previous year, primarily due to the recognition of revenue from the backlog of projects that received orders in the previous year and were completed this year. Additionally, the reputation of the group, along with the strength and customer confidence in the brand, has been a key factor in helping the company maintain its existing customer base and attract new customers continuously. This influence plays a significant role in customers' decisions to choose the group's products or services, especially in a highly competitive market.

The main customer groups of cranes and electric hoists segment in 2024 include the real estate development sector for premium clients, the energy sector, and the transportation and infrastructure sector. The main customer groups of loading dock and equipment segment include the hypermarket sector and the logistics and distribution center sector.

The revenue recognition of material handling systems products group depends on the delivery schedule based on the customer's site readiness, as each project has different plans and preparedness, particularly large projects that require a long period of time and complexity. This results in high fluctuations in both project delivery and revenue recognition.

In terms of after-sales services, the group continues to be impacted by the uncertain economic situation, causing some customers to reduce preventive maintenance (PM), orders, and stock of goods due to storage space limitations and a shortage of skilled technicians, along with delays in spare parts deliveries from abroad, affecting the service provision.

Gross profit for 2024 decreased by 10 million baht or 4% compared to the previous year, in line with the decrease in revenue from contracts with customers. The gross profit margin for 2024 was 33%, an increase of 2% from the previous year, due to efficient cost management and improvements in operational processes, which helped enhance overall profitability.

Net profit for 2024 decreased by 7 million baht or 7% compared to the previous year, in line with the decline in revenue and gross profit, while the net profit margin remained at 13%, the same as the previous year.

The Group's products are the fundamental products of various projects in the industrial sector. The Group continues to receive orders from customers continuously. The Group still has a solid financial structure, good liquidity ratio and low debt to equity ratio. The Group continues to operate its business without any reduction in business size.

In addition, in the operation of the Group, the Group focuses on compliance with the Anti-Corruption Policy, covering the giving and receiving of gifts, donations or sponsorships, and political participation. Along with having an external independent auditor to ensure transparency in working efficiently, for maximum benefit to shareholders.

The achievements and honors that the company received in 2024 are as follows:

1. Excellence in Corporate Governance (CGR) Rating of Five Stars for the year 2024 from the Thai Institute of Directors (IOD), awarded for the third consecutive year.

2. Sustainability Stock Evaluation (SET ESG Rating) at level A for the year 2024 from the Stock Exchange of Thailand.
3. AGM Quality Evaluation (AGM Checklist) at Excellent level for the year 2024 from the Thai Investors Association.
4. Certifications for Quality Management System (ISO9001), Occupational Health and Safety Management System (ISO45001), and Environmental Management System (ISO14001), continuously awarded every year by TÜV NORD (Thailand) Co., Ltd.
5. Green Industry Certification Level 3 for Green System from the Ministry of Industry.

Mr. Ong-ard Puntuyakorn, Chief Executive Officer, reported further at the meeting that for the backlog in 2024, the company has been able to manage a total of 376.97 million Baht. While this represents a noticeable decrease, it is due to the fact that towards the end of the previous year, the company recognized a significant amount of revenue. The orders received during that period were in a time of significant economic volatility. As a result, some customers extended or prolonged their decision-making timelines, leading to slight delays in the consideration of various orders. However, in the first quarter of this year, the company has been able to operate at a satisfactory level given the current situation. Therefore, it is still assessed that this situation has not had a significant impact on the company. One of the company's advantages is that its customer base is strong and belongs to fundamental industries that still have ongoing demand for the company's equipment and products.

In the Hoist and Crane segment, the company’s customers are primarily large clients, such as power plants, steel plants, and automotive parts manufacturers while the number of clients has increased slightly, it has not been significant due to the ongoing uncertainty in Thailand's automotive industry. The petrochemical sector has also become a client to some extent. On the other hand, the real estate sector has been moderately affected. However, the company still benefits from premium real estate projects. Overall, the backlog of Hoist and Crane orders mainly comes from the transportation and infrastructure sectors of the government, with the company benefiting from infrastructure projects currently underway by the government. Additionally, the example shown is a backlog project from last year that the company has recently completed. It is a power plant project, and the company can be considered one of the leading operators involved in almost every line and color of the electric rail system. This is one of the projects that the company recently installed, which is part of the backlog from last year.

In the Door and Loading Dock Equipment segment, there are currently many factories operating in the rental business, including rental warehouses. The company has built strong logistics relationships with customers in this segment, most of whom have been long-term clients for several decades. The main customer groups include Modern Trade, Rental Warehouses, and the Cold Storage group, which the company is currently focusing on, as it is quite large. Additionally, there are clients in the Government Agency sector, such as the Government Pharmaceutical Organization. In the Food and Beverage sector, the company plays a central role (Hub) in food management. In the near future, it is expected that there will be an expansion in the Animal Food business segment. All of this indicates that products in the Door and Loading Dock Equipment segment are still expected to perform well moving forward.

The clean energy sector is highly competitive, which has led the company to adjust some strategies. The company is considering how it will position itself going forward, and further details will be explained in the next section. Most of the clients in this sector are those who have already used the company's crane products and loading dock equipment, or they may be the same clients. The company has received a certain level of positive feedback. Additionally, the company has expanded its business into the PPA (Power Purchase Agreement) sector, which involves investing in customers and has begun operations in selling electricity and other related areas.

The company's strength starts with its customer base. Currently, many companies may face financial or cash flow issues, but the majority of the company's clients are large, financially stable companies. This is crucial and adds to the company's reputation. Securing projects from such high-profile clients enhances the company's image and serves as a good reference for attracting new customers in the future. As for credit and bad debts, they are currently at a relatively low level. However, in some cases, the payment terms have been extended, but the company monitors the status of its receivables regularly on a monthly basis, ensuring that the overall credit status of its clients remains strong. Most of the clients involved are long-standing customers, which aligns with the company's policy of focusing on maximum customer satisfaction to retain existing clients and develop them into loyal (Royalty) customers.

Future Operational Plans

The company's future operational plans will be divided into three main phases to provide a clear picture of the product characteristics in each phase, as follows:

1. Mature: This phase consists of Crane & Hoist, Loading Dock System, and After-Sale Service.

The company considers these products as a major source of cash flow, generating the bulk of the company's revenue and profits. These products are in a category where the company has established itself as a leader in all three areas.

2. Growth: The company is actively working to expand its product offerings related to those in the Mature category, with products such as Solar Cell System, EV Charger Station, and Warehouse System and Accessories.

Currently, the company is focusing on solar cells, as there is significant demand, and it plans to integrate EV Chargers into some parts of the projects. Regarding EV Chargers, the company has invested and initiated pilot projects in two mini communities, with an expected completion within the second quarter of this year, although there have been slight delays due to contract issues and operational matters. If successful, these projects will pave the way for future expansion.

As for the Warehouse segment, the company is focusing on accessories, shifting from system-based operations to accessories due to the current limitations in warehouse capability, which prevents full implementation of system-level operations.

3. Future:

The company is currently working on diversifying its risks. However, from the company's perspective, there is still a strong desire to continue conducting business in areas related to engineering. While this may not necessarily involve the same products as before, it will be a new direction within the engineering field, incorporating various technologies, an area where the company has strong expertise. This is evident from the company's existing products, where the strength lies in its foundation of engineering.

Company Strategy and Objectives: The company focuses on revenue growth by segmenting products that are expected to drive the company's growth, along with efficient cost management. From the performance over the past two years, the company has been able to maintain its gross profit margin consistently. Additionally, reviewing the performance over the past three years, it is evident that there has been continuous growth, demonstrating effective management by the executive team. Furthermore, increasing customer satisfaction is a key factor in fostering customer loyalty, which the company places great importance on. Efforts will be made to encourage all personal and departments within the organization to focus on continuously improving customer satisfaction. Regarding sustainability, the company has been in operation for over 30 years, accumulating valuable knowledge and experience. The company believes this knowledge should be preserved and passed on to new employees or

personnel to ensure that the company can maintain its customer base and continue to operate smoothly. This knowledge is a critical factor in creating long-term sustainability for the company. At the same time, the company emphasizes the importance of following ESG guidelines and has received numerous awards for its ESG efforts, which is something the company holds in high regard. Finally, the company believes that employee happiness is a crucial factor in promoting growth. Therefore, creating a corporate happiness policy to enhance employee engagement, is a priority. This is to ensure that employees are happy and motivated, which serves as a solid foundation for driving the company towards sustainable success.

The company's operations in the past year: The company is working towards establishing itself as a Corporate Brand so that in the future, regardless of the product, if it is under the name "ALLA Group," it will instill confidence in customers that the product is of high quality, reliable, and capable of serving customers at all levels. Currently, the company has developed its own product brands, including Egon, which is a brand for hoists and cranes, and Rockies, which offers products in the loading dock segment. Additionally, Onvalla is in the process of developing products related to warehouses and solar energy, which will be discussed further in the next section.

Cash Cow Segment: The company plans to expand internationally, a move that has shown some potential. However, as we are all aware, the current global situation is uncertain due to political issues and trade wars, which makes international expansion less certain at this point. Therefore, the company still relies heavily on the domestic Thai market. This will likely be a step to consider in the future. Another point that has already been mentioned is the company's knowledge management. The company believes that this will be a strength if it can effectively collect and organize this information, as it will help strengthen the company's core business and enable it to compete more effectively. In addition to knowledge management, the company is also focusing on development. The company will hold regular meetings to discuss developments in all areas, aiming to improve processes, both in terms of personnel and other aspects, and to document these improvements as organizational knowledge. This will help new employees and future generations to benefit from the accumulated knowledge. Regarding the promotion of the company's own brand, which deals with industrial products, if the company continues to improve its capabilities, there could be a risk in the future if the product owner that the company represents begins to operate independently. Therefore, the company believes it is crucial to develop its own product brand at present. This effort aims to mitigate the risk in the near future, as it is something the company is committed to in order to gain customer acceptance.

The company has some clients involved in the green energy business, with whom the company has entered into agreements and taken photos together. Additionally, the company has also received significant work in projects related to electric railways, which are large-scale projects.

Another project that the company is currently considering is an upcoming project, which is closely related to energy, as there is a growing focus on energy issues. In the near future, the Data Center sector is expected to require large amounts of electricity and is likely to increase the use of clean energy. Therefore, it will be essential to have backup energy to support this demand. The company anticipates that the number of power plants will increase in the near future, and as a result, is trying to expand into the energy sector, particularly in relation to automatic crane systems for power plants. The company is currently collaborating with Guangsu Crane from China, which helps reduce some of the costs. This year, the company has products from both Germany and China to meet the diverse needs of its customers.

Regarding the Growth Product, the company is currently placing greater emphasis on the solar cell business. Recently, I traveled to China to discuss with Solax, a manufacturer of inverters, which is one of the key components of the solar cell system. Based on the discussions, it was concluded that focusing solely on Solax products may not be enough. Therefore, the company has developed a strategy to offer a One-Stop Service for customers installing solar cells. This approach will cover the entire process, including the distribution of solar panels, mounting equipment, and other related components such as cables, in order to fully meet the supply demands of large-scale products. Currently, the company is in negotiations with 2-3 suppliers and expects to sign contracts soon to establish a One-Stop Service. Additionally, the company plans to organize a seminar in June, inviting operators in the solar cell business (AVC) to attend product presentations and learn about becoming the company's distributor. This will help raise awareness and expand the customer base in the market. The company's goal is to transition into becoming a wholesale distributor by leveraging its strengths as a public company, particularly in terms of financial stability and the ability to efficiently manage inventory to quickly and effectively meet customer demands.

In addition, the company is currently implementing a project related to Power Purchase Agreements (PPA) through a partnership with KMIT to engage in Energy Management. This involves the installation of solar cells across three locations, with a total capacity of nearly 3 megawatts. The company also has a project with Schneider Electric, which it previously collaborated on in the EV sector. However, competition in the EV market is currently quite high due to the large number of players, and the added

value is still relatively limited, as most activities are in the form of buying and reselling products. Therefore, the company has begun experimenting with taking on the role of an electricity provider for electric vehicle (EV) users. The company has already started operations in two locations: the first is a petrol station with a small community mall, featuring 2-3 shops; and the second is in Bangkok, near a condominium project where the installation of EV chargers was not possible. Consequently, customers are using the charging service within a small community mall. Both projects are currently in the trial phase, and if the feedback is positive, the company plans to expand the project further. The progress of all these projects is expected to be assessed by the end of this year.

Ms. Woraratt Mekkerchoo, Chief Financial Officer, reported on the results of the utilization of capital increase IPO, from the 5 objectives of the utilization of the capital increase by using the capital increase of Baht 418 million, the Company has completed 4 topics as follows:

1. Subsidiary's warehouse construction project which was completed in November 2018.

2. Repayment of loans from financial institutions which has been completed since December 2016.

3. Business expansion by establishing a representative office in Indonesia. In February 2022, there was a change in business plan, change the purpose of using the money from the original and to be used as working capital in business operations, which has been completed.

4. Use as working capital within the business which was completed in the fourth quarter of 2018.

There is still one remaining planned use of funds, which is the factory renovation project in Chachoengsao province, with a remaining balance of 6.44 million baht.

Mr. Ong-ard Panduyakorn, Chief Executive Officer, responded to the shareholder questions submitted in advance by Mr. Charnlert Apinanthakul as follows:

1. Has the company secured crane service work for the Purple Line and Orange Line of the electric train?

   The company is involved in crane projects for both the Purple Line and Orange Line of the electric train. For the Orange Line, the company is currently participating in a bidding process and is optimistic about the opportunity to win the contract. For the Purple Line, the company has already secured contracts for both the southern section and the standard section of the line. The southern section of the Purple Line runs from the Phuttha Bridge to

the other side of the area. If you travel along that route, you may have noticed the cranes of the company working under the subsidiary Onvalla.

2. Will the earthquake incident lead to an increase in maintenance or servicing demands in the future, as customers may be more concerned about safety following the earthquake?

Typically, crane maintenance is mandated by law. Therefore, even without the earthquake, the company benefits from this legal requirement. As a result, this issue does not significantly impact the company's business. Moreover, most cranes are installed in relatively low-rise areas, so there are no special concerns in this regard. The company already complies with the relevant safety regulations and continues.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

This agenda is to report the Company's operating results for the year 2024 to the meeting. Therefore, there was no voting.

Agenda 3 : To approve the financial statements for the year ended 31 December 2024

The Chairman invited Ms. Woraratt Mekkerdchoo, Chief Financial Officer, to clarify the details. Ms. Woraratt Mekkerdchoo reported the key information in the Company's financial statements to the meeting as follows:

(Unit : Baht)

Item	Consolidated FS		Separate FS	
	2024	2023	2024	2023
Total assets	1,228,524,385	1,155,811,239	1,034,363,680	1,019,151,490
Total liabilities	269,989,831	226,305,896	173,517,682	163,642,668
Total shareholders' equity	958,534,554	929,505,343	860,845,998	855,508,822
Total revenues	765,668,809	846,788,882	522,852,525	612,896,849
Net profit of the year	101,029,211	108,348,342	77,337,176	95,107,828
Total comprehensive income for the year	101,029,211	108,348,342	77,337,176	95,107,828

Item	Consolidated FS		Separate FS	
	2024	2023	2024	2023
Basic earnings per share (baht/share)	0.17	0.18	0.13	0.16

The auditor of the Company opined that the financial statements present fairly, in all material respects, the financial position of Alla Public Company Limited and its subsidiary and of Alla Public Company Limited as at 31 December 2024, their financial performance and cash flows for the year then ended in accordance with Thai Financial Reporting Standards.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman proposed the meeting to consider the financial statements of the Company for the year ended 31 December 2024. For this agenda, the majority vote of the shareholders who attended the meeting and voted was required according to the regulations of the Company.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the financial statements for the year ended 31 December 2024 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 4 : To consider and approve the appropriation of legal reserves and dividend payment from the operating results of 2024

The Speaker informed the meeting that, according to the Public Limited Company Act, B.E. 2535, Section 115, and the Company Regulations, Article 45, the ordinary shareholders' meeting is authorized to consider the payment of dividends for the fiscal year. The board of directors may also pay interim dividends to shareholders on occasion when it deems the company to have sufficient profit to do so. After the dividend payment, a report on the distribution of dividends should be presented to the next ordinary shareholders' meeting for shareholders' acknowledgment.

Additionally, in accordance with the Public Limited Company Act, B.E. 2535, Section 116, and Article 46 of the Company Regulations, the ordinary shareholders' meeting is empowered to allocate a portion of the net profits for the fiscal year to be reserved as retained earnings, not less than 5% of the net profits until the reserve reaches at least 10% of the registered capital of the company. This allocation is based on the company's separate financial statements. The company's dividend payment policy stipulates that dividends should be at least 50% of the net profits of the separate financial statements.

Net profit for the year 2024 of the separate financial statements	Baht 77,337,176
Paying dividends from operating results in 2024 (calculated at the rate of Baht 0.11 per share)	Baht 66,000,000
Dividend payout ratio to net profit for the year 2024 of the separate financial statements	85.34%
The record date of shareholders who are entitled to receive dividends	9 May 2025
The date of dividend payments to shareholders	23 May 2025

** The Company has allocated the full legal reserve**

The Chairman proposed the meeting to consider approving the suspension of the allocation of net profit as legal reserve, and approve the dividend payment from the operating results of the year 2024. For this agenda, the majority vote of the shareholders who attended the meeting and voted according to the Company's regulations was required.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the suspension of the allocation of net profit as legal reserve, and approved the dividend payment from the operating results of 2024 at the rate of Baht 0.11 per share or amounting to Baht 66,000,000 by specifying the record date of shareholders who are entitled to receive dividends on 9 May 2025 and dividend payment to shareholders on 23 May 2025 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 5 : To consider the appointment directors who retired by rotation

The Chairman invited Professor Dr. Sahaton Rattanapijit, Chairman of the Nomination, Remuneration and Corporate Governance Committee to clarify the details in this agenda.

Professor Dr. Sahaton Rattanapijit said to the meeting that the longest-serving directors who retire by rotation this year include Mr. Montri Mahaplerkpong, Mr. Charoenchai Prathuangsuksri and Mrs. Vallaya Puntuyakorn.

Between 5 November 2024 – 31 January 2025, the Company gave shareholders the opportunity to nominate qualified persons for the position of director. There was no shareholder nominating any person to the Company.

The Nomination, Remuneration and Corporate Governance Committee has recruited directors according to the process and criteria set forth in the Company's good corporate governance policy. By considering people with experience, knowledge, and abilities that are consistent and suitable for the direction and strategy of the Company's business operations. As well as considering the qualifications

of a director/independent director as specified by law, regulations of regulatory authorities, the Company's Articles of Association, board charter, and good corporate governance policy.

The Board of Directors (excluding interested directors) considered and agreed with the screening process of the Nomination, Remuneration and Corporate Governance Committee and resolved to propose to the Annual General Meeting to approve the appointment of 3 directors who will retire by rotation in 2025, namely: Mr. Montri Mahaplerkpong, Mr. Charoenchai Prathuangsuksri and Mrs. Vallaya Puntuyakorn to be back in the office for another term. Since all 3 directors have a good work history, and have appropriate qualifications, experience, and abilities that are beneficial to the Company. And also have the qualifications as a director as specified by law, regulations of regulatory authorities, Company's Articles of Association, board charter and good corporate governance policy.

1. Mr. Montri Mahaplerkpong takes the position as Director, Member of the Audit and Risk Management Committee, Member of the Nomination, Remuneration and Corporate Governance Committee, and Independent Director.

In this regard, Mr. Montri Mahaplerkpong, who were also nominated as a Chairman of the Audit and Risk Management Committee, and Independent Director. The Board of Directors has considered that he is an independent person in accordance with the relevant criteria on Qualifications of Independent Directors according to the regulations set by the Securities and Exchange Commission (SEC).

2. Mr. Charoenchai Prathuangsuksri takes the position as Director, Member of the Audit and Risk Management Committee, Member of the Nomination, Remuneration and Corporate Governance Committee, and Independent Director.

In this regard, Mr. Charoenchai Prathuangsuksri, who were also nominated as a Chairman of the Audit and Risk Management Committee, and Independent Director. The Board of Directors has considered that he is an independent person in accordance with the relevant criteria on Qualifications of Independent Directors according to the regulations set by the Securities and Exchange Commission (SEC).

3. Mrs. Vallaya Puntuyakorn holds the position as Director, and Chief Administrative Officer.

The names and biographies of all 3 directors appear in the Enclosure 3.

The Chairman proposed the meeting to consider appointing the Company's directors to replace those who retired by rotation. For this agenda, a majority vote of the shareholders attending the meeting and voting was required according to the Company's regulations.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

1. Mr. Montri Mahaplerkpong, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

2. Mr. Charoenchai Prathuangsuksri, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

3. Mrs. Vallaya Puntuyakorn, Director who retired by rotation, to be re-appointed as a director for another term with the following votes:

Resolution	Votes	Percentage
Agree	255,107,600	100.0000
Disagree	-	-
Total	**255,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

In this agenda, 135,000,000 shares of stakeholders were excluded from the calculation base.

Resolution of the meeting The meeting unanimously resolved to approve the appointment of Mr. Montri Mahaplerkpong, Mr. Charoenchai Prathuangsuksri and Mrs. Vallaya Puntuyakorn, to be the Director of the Company in place of the directors who are due to retire by rotation by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 6 : To approve the directors' remuneration for 2025

The Chairman invited Professor Mr. Montri Mahaplerkpong, member of Nomination, Remuneration and Corporate Governance Committee to clarify the details in this agenda.

Mr. Montri Mahaplerkpong reported that the Nomination, Remuneration and Corporate Governance Committee has considered and reviewed the remuneration of directors by taking into account the suitability to increase the efficiency in the nomination of directors and to provide sufficient incentives for the directors who are knowledgeable, capable, fully qualified, and suitable to take the position for the Company. By comparing the remuneration with those in the same industry and at similar levels as well as considering the duties and responsibilities of the directors.

The Board of Directors, therefore, resolved to propose the Annual General Meeting for consideration and approval on the remuneration of directors and sub-committee for the year 2025 which consists of monthly remuneration, meeting allowance, and directors' bonus for the year 2024 performance without any other benefits, details are as follows.

Position	Monthly remuneration (Baht/person)	Meeting allowances (Baht/meeting)
Chairman of the Board of Directors	50,000	20,000

Position	Monthly remuneration (Baht/person)	Meeting allowances (Baht/meeting)
Vice Chairman of the Board of Directors	25,000	15,000
Director	25,000	15,000
Chairman of the Audit and Risk Management Committee	-	20,000
Member of the Audit and Risk Management Committee	-	15,000
Chairman of the Nomination, Remuneration and Corporate Governance Committee	-	20,000
Member of the Nomination, Remuneration and Corporate Governance Committee	-	15,000

Director's bonus is not more than 2% of dividends paid to shareholders in case of cash dividends, depending on the Company's performance.

In this regard, the total remuneration of the Board of Directors and sub-committees must not exceed Baht 5 million, which is the same rate as the year 2024, without any other benefits.

The above remuneration will be paid to independent directors only, and non-executive directors serving in each committee only. A non-executive director who is entitled to receive remuneration must not be a shareholder's representative. And authorize the Board of Directors to consider changing the remuneration of directors as appropriate within the limit of not more than Baht 5,000,000.

The Chairman proposed the meeting to consider and approve the determination of remuneration for directors for the year 2025. For this agenda, votes of not less than two-thirds of the total number of votes of shareholders attending the meeting and having the right to vote were required according to Section 90 of the Public Limited Companies Act B.E. 2535.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Abstain	-	-
Invalid	-	-
Total	**390,107,600**	**100.0000**

Resolution of the meeting The meeting unanimously resolved to approve the directors' remuneration for the year 2025 in the amount not exceeding Baht 5,000,000, consisting of monthly remuneration for Directors, meeting allowance and director's bonus without any other benefits as proposed. By authorizing the Board of Directors to consider changing the remuneration of directors as appropriate with the total votes of the shareholders attending the meeting.

Agenda 7 : To appoint the auditors and affix audit fee for 2025

The Chairman invited Mr. Charoenchai Prathuangsuksri, member of the Audit and Risk Management Committee, to clarify the details in this agenda.

Mr. Charoenchai Prathuangsuksri clarified that as the Board of Directors Meeting No. 1/2025 held on 24 February 2025 agreed with the proposal of the Audit and Risk Management Committee to propose to the shareholders' meeting to approve the appointment of the auditors of EY Office Limited as the Company's auditors for the year 2025 for the reason that EY Office Limited, the auditor of the Group from 2017 to 2024 of the Company and its subsidiary, is a qualified person, have a good working standard, and have expertise in auditing. They have always been well coordinated and performed their duties. The person nominated as the auditor has no relationship or interest with the Company, its subsidiary, executives, major shareholders or those related to such persons in any way and have sufficient independence in auditing and expressing opinions on the financial statements of the Company and its subsidiary. Therefore, there is an opinion it is appropriate to appoint a certified public accountant, Snamely:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda HirunprasurtwuttiC.P.A. (Thailand) No. 4799 or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874

of EY Office Limited, either one of them is the Company's auditor for the year 2025. The audit fee for the year 2025 of the Company is in the amount of Baht 1,610,000, increased by Baht 70,000 or 4.5% from year 2024. In this regard, the audit fee for the year 2025 compared to the year 2024 is as follows:

(Unit: Baht)

Item	EY Office Limited Year 2025 (propose)	EY Office Limited Year 2024
1. Audit Fee	1,610,000	1,540,000
2. Non-Audit Fee	-	-
Total	**1,610,000**	**1,540,000**

The Chairman proposed the meeting to consider and approve the appointment of the auditor and determination of the audit fee for the year 2025. For this agenda, requires a majority vote of the shareholders who attend the meeting and vote according to the Company's regulations.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders expressing their opinions or asking further questions.

The Chairman asked the meeting to vote. The results of the vote counting, which can be concluded as a resolution, are as follows:

Resolution	Votes	Percentage
Agree	390,107,600	100.0000
Disagree	-	-
Total	**390,107,600**	**100.0000**
Abstain	-	(not counting the vote base)
Invalid	-	(not counting the vote base)

Resolution of the meeting The meeting unanimously resolved to approve the appointment of auditors from EY Office Limited and one of the auditors as follows:

1. Ms. Siriwan Nitdamrong C.P.A. (Thailand) No. 5906 or
2. Ms. Sarinda Hirunprasurtwutti C.P.A. (Thailand) No. 4799 or
3. Mr. Somsak Chiratdhitiamphyvong C.P.A. (Thailand) No. 8874

to be the Company's auditor for the year 2025 and affix the audit fee of the Company for the year 2025 in the amount of Baht 1,610,000 by the total votes of shareholders who attended the meeting and cast their votes.

Agenda 8 : Consider other matters (if any)

The Chairman said to the meeting that in this agenda, Article 3 of the Articles of Association of the Company states that any other statements not mentioned in this Articles of Association shall be governed by the provisions of the law on public limited companies, and the law on securities and exchange, and where the Public Limited Companies Act B.E. 2535, Section 105, paragraph two, stipulates that when the meeting finished considering the agenda, shareholders holding shares in aggregate of not less than one-third of the total number of issued shares may ask the meeting to consider matters other than those specified in the meeting invitation letter.

The Chairman inquired if any shareholders and proxies proposed other matters for the meeting to consider in this agenda, but it did not appear that any shareholder proposed other matters for consideration.

The Chairman asked the meeting if there were any comments or additional questions. There were no shareholders at the meeting to express additional opinions.

The Chairman thanked the shareholders, proxies and all dignitaries for comments, suggestions and taking the time to join today's meeting, and closed the meeting.

The meeting was closed at 3:04 p.m.

-signed-

(Mr. Winid Silamongkol)

Chairman of the meeting

-signed-

(Ms. Woraratt Mekkerdchoo)

Chief Financial Officer

Enclosure 2

Annual Registration Statement / Annual Report 2025 (56-1 One Report)

via QR Code

Alla Public Company Limited provides the Annual Registration Statement / Annual Report 2025 (56-1 One Report) in form of a QR Code which is delivered to all shareholders together with the invitation to the 2026 Annual General Meeting of Shareholders. The shareholders will be a part of the reduction of global warming impact and reduction of paper production by using the Annual Registration Statement / Annual Report 2025 (56-1 One Report) in the form of a QR Code instead of using a hard copy.

You can find the Annual Registration Statement / Annual Report 2025 (56-1 One Report) by scanning the QR Code below.

Enclosure 3

Biographies of the Proposed Directors,
to replace directors who are due to retire by rotation



1. Prof. Dr. Sahaton Rattanapijit

Position Vice Chairman of the Board of Directors,
Member of the Audit and Risk Management Committee,
Chairman of the Nomination, Remuneration and Corporate Governance Committee, and Independent Director

Age (Year) 67

Education

- Doctor of Law, Thammasat University
- Master of Law in Commercial Law, Bristol University
- Master of Law, Thammasat University
- Bachelor of Law, Thammasat University
- Thai Barrister – At Law

Training

- Director Accreditation Program (DAP) Class 131/2016, Thai Institute of Directors (IOD)

Share Holding (%) – None -

Family relationship between directors and executives – None -

Legal Dispute in 5 years – None -

Meeting Attendance

- The Board of Directors Meeting in 2025, 5/5 times
- The Audit and Risk Management Committee Meeting in 2025, 5/5 times
- The Nomination, Remuneration and Corporate Governance Meeting in 2025, 3/3 times

Years in the position 10 Years (Date of Appointment: 8 September 2015)

Working experience

Listed Company

2014 - Present Vice Chairman of the Board of Directors, Member of the Audit and Risk Management Committee, Chairman of Nomination, Remuneration and Corporate Governance Committee, and Independent Director
Alla Public Company Limited

- Does not hold any positions in other listed companies -

Non-Listed Company / Other Organization

2023 - Present	Committee for the approval of Plan Preparers and Business Rehabilitation Plan Administrators Legal Execution Department, Ministry of Justice
2022 - Present	Board of the Credit Data Protection Committee Ministry of Finance
2015 - Present	Professor Faculty of Law, Thammasat University
2005 - Present	Arbitrator Institution of ICC, THAC, TAI, and OIC

Past experience

Listed Company

- Does not hold any positions in other listed companies –

Non-Listed Company / Other Organization

2024 - 2025	Chairman of Audit Committee State Audit Office of the Kingdom of Thailand
1999 - 2020	Member of the Information Disclosure Tribunal for National Economy and Finance The Office of the Prime Minister

Holding a position as a director/executive in other businesses that may cause conflicts of interest or business competition with the Company - None -

Criteria for the nomination of director The Board of Directors has considered based on the opinion of the Nomination, Remuneration and Corporate Governance that Prof. Dr. Sahaton Rattanapijit is knowledgeable, capable, and experienced, which is beneficial to the business of the Group. And have a good work history with full qualifications to comply with the Public Limited Companies Act B.E. 2535 and the regulations of the Stock Exchange of Thailand. He is also able to express his opinions independently and is qualified according to the laws related to the requirements of independent directors. Therefore, it was deemed appropriate to propose to the shareholders for consideration and appointment as a director of the Company for another term.

The tenure of an independent director exceeding nine consecutive years The Board of Directors has thoroughly considered and evaluated the qualifications, suitability, and performance of Prof. Dr. Sahaton Rattanapijit. The Board is of the opinion that he possesses extensive knowledge, expertise, and experience, as well as a deep understanding of the Company's business context. The Board of Directors is confident that his extended tenure has not impaired his independence in exercising judgment or expressing opinions. On the contrary, his experience and professionalism have significantly contributed to the Company's strategic direction and corporate governance over the years.



2. Mr. Chumphol Chanchareon

Position Director and Chief Operating Officer

Age (Year) 58

Education

- Master of Public Administration, National Institute of Development Administration
- Bachelor of Engineering in Mechanical, Kasetsart University

Training

- Director Accreditation Program (DAP) Class 160/2019
  Thai Institute of Directors (IOD)
- Business Planning and Execution Year 2022

Share Holding (%) - None -

Family relationship between directors and executives - None -

Legal Dispute in 5 years - None -

Meeting Attendance

- The Board of Directors Meeting in 2025, 5/5 times

Years in the position 6 Years (Date of Appointment: 23 April 2019)

Working experience

Listed Company

2019 - Present Director and Chief Operating Officer
Alla Public Company Limited

- Does not hold any positions in other listed companies –

Non-Listed Company / Other Organization

- Does not hold any positions in other non-listed companies –

Holding a position as a director/executive in other businesses that may cause conflicts of interest or business competition with the Company - None -

Criteria for the nomination of director The Board of Directors has considered based on the opinion of the Nomination, Remuneration and Corporate Governance that Mr. Chumphol Chanchareon is knowledgeable, capable, and experienced, which is beneficial to the business of the Group. And have a good work history with full qualifications to comply with the Public Limited Companies Act B.E. 2535 and the regulations of the Stock Exchange of Thailand. Therefore, it was deemed appropriate to propose to the shareholders for consideration and appointment as a director of the Company for another term.



3. Miss Rachaya Rattanasrithong

Position Director

Age (Year) 37

Education

- Master of International Business, University of Newcastle, Australia
- Bachelor of Commerce and Accountancy, Thammasat University

Training

- Director Accreditation Program (DAP) Class 144/2018
  Thai Institute of Directors (IOD)
- Risk Management Program for Corporate Leaders (RCL) Class 27/2022
  Thai Institute of Directors (IOD)
- Business Planning and Execution Year 2022

Share Holding (%) 0.08

Family relationship between directors and executives - None -

Legal Dispute in 5 years - None -

Meeting Attendance

- The Board of Directors Meeting in 2025, 5/5 times

Years in the position 8 Years (Date of Appointment: 9 November 2017)

Working experience

Listed Company

2017 - Present	Director	
	Alla Public Company Limited	
2014 - Present	Financial Manager	
	Alla Public Company Limited	

- Does not hold any positions in other listed companies -

Non-Listed Company / Other Organization

- Does not hold any positions in other non-listed companies -

Holding a position as a director/executive in other businesses that may cause conflicts of interest or business competition with the Company - None -

Criteria for the nomination of director The Board of Directors has considered based on the opinion of the Nomination, Remuneration and Corporate Governance that Miss Rachaya Rattanasrithong is knowledgeable, capable, and experienced, which is beneficial to the business of the Group. And have a good work history with full qualifications to comply with the Public Limited Companies Act B.E. 2535 and the regulations of the Stock Exchange of Thailand. Therefore, it was deemed appropriate to propose to the shareholders for consideration and appointment as a director of the Company for another term.

Definition of Independent Director

The Board of Directors has determined the qualifications of independent directors as follows:

1. Shall not hold shares exceeding 0.75% of the total number of voting shares of the Company, its parent company, subsidiary, associate, major shareholder or controlling person, including shares held by related persons of such Independent Director.

2. Shall neither be nor have ever been a director with management authority, employee, staff member, an advisor who receives a salary or is a controlling person of the Company, its parent company, subsidiary, associate, same-tier subsidiary company, major shareholder or controlling person unless the foregoing status has ended not less than two years.

3. Shall not be a person related by blood or legal registration as father, mother, spouse, sibling, or child, including spouse of child of other directors, executives, major shareholders, controlling person, or person to be nominated as director, executive or controlling person of the Company or its subsidiary.

4. Shall neither have nor have ever had a business relationship with the Company, its parent company, subsidiary, associate, major shareholder or controlling person, in a manner that may interfere with his/her independent judgment, and neither is nor has ever been a significant shareholder or controlling person of any person having a business relationship with the Company, its parent company, subsidiary, associate, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years.

The term “business relationship” in the preceding paragraph shall include any normal business transaction, rental or lease of immovable property, transaction related to assets or services or granting or receipt of financial assistance through receiving or extending loans, guarantees, providing assets as collateral, and any other similar actions, which result in the applicant or his/her counterparty being subject to indebtedness payable to the other party in the amount of 3% or more of the net tangible assets of the applicant or Baht 20 million or more, whichever is lower. The consideration of such indebtedness shall include indebtedness incurred during the period of one year prior to the date on which the business relationship with the person commences.

5. Shall not be nor have ever been an auditor of the Company, its parent company, subsidiary, associate, major shareholder or controlling person, and not be a significant shareholder, controlling person, or partner of an audit firm which employs auditors of the Company, its parent company,

subsidiary, associate, major shareholder or controlling person, unless the foregoing relationship has ended not less than two years.

6. Shall not be nor have ever been a provider of any professional services including legal advisor or financial advisor who receives service fees exceeding Baht 2 million per year from the Company, its parent company, subsidiary, associate, major shareholder or controlling person, and not be a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relationship has ended not less than two years.

7. Shall not be a director appointed as representative of the Company's directors, major shareholder or shareholder who is related to a major shareholder of the Company.

8. Shall not undertake any business in the same nature and in competition with the business of the Company or its subsidiary, nor be a significant partner in a partnership or director with management authority, employee, staff member or advisor who receives salary or holds shares exceeding 1% of the total number of shares with voting rights of another company which undertakes business in the same nature and in competition with the business of the Company or its subsidiary.

9. Shall not have any other characteristic that limits his or her ability to express independent opinions regarding the Company's operations.

After being appointed as an Independent Director with all qualification items 1-9 specified above, such Independent Director may be assigned by the Board of Directors to make decisions related to business operations of the Company, its parent company, subsidiary, associate, same-tier subsidiary, major shareholder or controlling person with a decision in the form of collective decision. The definition of independent director is in accordance with the Notification of the Capital Market Supervisory Board.

Enclosure 5

Guidelines for attending of Electronic Annual General Meeting of Shareholders (E-AGM)

Shareholders or proxies who wish to attend the meeting must inform their intention to attend the meeting and must submit identity verification documents as specified to the Company by 24 April 2026, when the Company has verified the list of shareholders according to the list of shareholders who are entitled to attend the meeting (Record Date) is correct and complete, the Company will send a link for attending the meeting and access manual to the email that you have requested 1 days in advance of the meeting date.

Procedures for requesting to attend the meeting via electronic means

Shareholders who wish to attend the meeting must inform their intention to attend the meeting with the following method.

1. Notify the intention to attend the meeting and identification documents **by 24 April 2026 ,** through the following channels:
   1.1 Via the website or scanning the QR Code
   1.2 Via email or post
2. Please fill out the documents. “Registration Form for the Electronic Meeting” according to Enclosure 9 which must be complete and clear in order to be used as information for entering the attendance registration system.
3. Attach a copy of proof of identity in order to confirm the right to attend the E-AGM meeting.
   a. Individual shareholders
   - In the event, that the shareholders wishe to attend the meeting in person.
     A copy of a valid government-issued identification document, such as a national ID card or official identification card or driver's license or passport (in case of foreigners). In case of change of name-surname, shareholders are requested to attach evidence as well.
   - In the event that shareholders appointing other person as a proxy to attend the meeting.
     1. Proxy form as attached to the invitation letter (Form A. or Form B.), which has been correctly and completely filled out, and signed by the grantor and the proxy and affixed with stamp duty completely.

2. A copy of a valid government-issued document of the grantor such as a national ID card or official identification card or driver's license or passport (in case of a foreigner), name-surname change certificate (if any) and signed to certify true copy of the grantor.
3. A copy of a valid government-issued identification document of the proxy such as a national ID card or official identification card or driver's license or passport (in case of a foreigner), name-surname change certificate (if any) and certified true copy of the proxy.

b. Corporate shareholders

- In the event that the person authorized to sign on behalf of the juristic person (director) wishes to attend the meeting in person.
  1. A copy of the juristic person registration certificate of the shareholder, not older than 6 months, certified true copy by the juristic person's representative (director) who is authorized to sign on behalf of the juristic person with seal (if any).
  2. A copy of the identity document of the representative of the juristic person (director) that has not expired, such as a national ID card or official identification card or driver's license or passport (in the case of a foreigner) and name-surname change certificate (if any) and signed to certify the true copy of the representative of the juristic person (director).
- In the event that a proxy is given to a proxy attend the meeting instead.
  1. Proxy form as attached to the invitation letter (Form A. or Form B.), which has been correctly and completely filled out, and signed by the grantor and the proxy and affixed with stamp duty completely.
  2. A copy of the juristic person registration certificate of the shareholder, not older than 6 months, certified true copy by the juristic person's representative (director) who is authorized to sign on behalf of the juristic person with seal (if any).
  3. A copy of the identity document of the representative of the juristic person (director) that has not expired, such as a national ID card or official identification card or driver's license or passport (in the case of foreigners) and name-surname change certificate (if any) and certified true copy.
  4. A copy of the proxy's identity document, the same applies to individuals as described above.

c. **Shareholders who are foreign investors and appoint a custodian in Thailand to be a share depository and custodian**

1. Proxy Form according to the form attached to the meeting invitation letter (Form C) which has been correctly and completely filled in and signed by the grantor and the proxy and affixed with stamp duty completely.
2. A copy of the Custodian's corporate registration certificate, certified true copy by the authorized person of the Custodian's corporate entity (Custodian) or their attorney together with the seal of the juristic person (if any).
3. A letter confirming that the signer of the proxy form is authorized to operate a custodian business.
4. Power of Attorney from the shareholder authorizing the custodian to sign the proxy form on his/her behalf.
5. A copy of the proxy's identity document that has not expired, such as a national ID card or official identification card or driver's license or copy passport (in the case of foreigners) and name-surname change certificate (if any) and certified true copy.

In the event that the document is in a language other than Thai, a Thai translation must be attached with it, and the shareholder or the representative of the juristic person must sign to certify the correctness of the translation.

4. Submit the document "Registration Form for the Electronic Meeting" and identification evidence according to item 3 by sending to the Company through the following channels:

- Website : https://alla.thekoble.com/agm/emeeting/index/1 or scanning the QR Code

- Email : company_secretary@alla.co.th
- Postage: Company Secretary, Alla Public Company Limited, No. 933 935 937 939 Soi Onnut 46, Onnut Road, Onnut Subdistrict, Suanluang District, Bangkok 10250 (refer to the Thai postal stamp).

5. In case shareholders wish to request proxy documents in document format, you can notify the request via email: company_secretary@alla.co.th, providing details including full name, mailing address for document delivery, number of shares, mobile phone number, and specifying the subject as "Request for Proxy Documents" by 20 April 2026. Alternatively, you can download the proxy document forms at www.alla.co.th under the Investor Relations menu, Shareholder Meeting section, Proxy Forms A, B and C.

Method of attending the meeting via electronic media (E-AGM)

1. When the shareholders or proxies who request to attend the meeting have already verified their right to attend the meeting, you will receive a link for attending the meeting and a manual for accessing the system via the Email that you have specified in "Registration Form for the Electronic Meeting" 1 business days prior to the meeting date. In the event that the email has not been received by 24 April 2026, please contact the Company immediately.
2. Meeting attendance and voting via electronic means, can be used with computers, notebooks, tablets and mobile phones via Web Browser: Chrome with 4G speed internet or basic home internet.

   Note: In case of meeting via tablet and mobile phone, you must install the Zoom Cloud Meeting program before attending the meeting, which can be downloaded as follows.

iOS	Android
https://apps.apple.com/th/app/zoom-cloud-meetings/id546505307	https://play.google.com/store/apps/details?id=us.zoom.videomeetings

3. The system will open the meeting 60 minutes before the start of the meeting. However, the live broadcast will only start at the meeting time.
4. To login, the attendees in the meeting must use the information of the shareholder registration number and the shareholder's ID card number.
5. Voting through the E-Voting system, you will be able to vote for each agenda. By voting in agreement, disagreement or abstention, only one of them. In the event that you do not vote on any agenda, the system will immediately assume that you vote as agree.
6. In case the attendees have problems in using the E-AGM system, you can contact OJ International Co., Ltd. at the telephone number specified in the email that the system manual was sent to you.

In case the shareholder wishes to appoint an independent director as their proxy

For shareholders who are unable to attend the E-AGM meeting in person or unable to appoint a proxy to attend the meeting as E-AGM. You may consider giving your proxy to an independent director of the Company to attend the meeting and vote on your behalf. The information of independent directors proposed by the Company as proxy for shareholders appearing in Enclosure 7 by submitting a Proxy Form B. together with identification documents to the Company within 24 April 2026 via the website, or by scanning the QR Code, or via Email, or by postal mail as mentioned above.

Note: In the event that shareholders specify their votes for each agenda. The independent directors will vote as you have specified in the proxy form, which in voting on each agenda the shareholders have the right to vote for agree, disagree, or abstain, only one of them, unable to split the vote into certain parts (unless it is a Custodian's vote).

Sending advice or questions related to the business, industry, company performance or related to any agenda which will be considered at the E-AGM meeting

In the event that shareholders wish to send advice or questions, they can do so in 2 ways as follows:

Method 1 Send advice or questions **in advance** to the Company before the meeting date through the email or postal mail specified above.

Method 2 Send advice or questions during the meeting. For those who attended the E-AGM, the attendees must specify their first and last names along with informing that he/she is a

shareholder attending the meeting himself/herself or being a proxy before every suggestion or question is sent. The Company opens channels for submitting suggestions and questions during the meeting as follows:

- Chat channels.
- Voice chat channels. In which the attendees will press the button to raise their hands and turn on the microphone on their device after the system operator sends you an invitation to chat. And please turn off the microphone after every conversation (More details can be found from the meeting attendance manual sent to the attendee's Email).

In case the shareholders have any questions about the meeting, they can contact the staff as follows:

1. Regarding submitting identification documents to attend the shareholders' meeting via electronic media (E-AGM), contact the Company Secretary for more information according to the way to contact the Company as detailed above.
2. Regarding the procedure for attending the meeting and voting via electronic media (E-AGM), in case of correct and complete identity verification, contact OJ International Co., Ltd. according to the telephone number specified in the Email that sends the system manual to you.

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

Enclosure 6

หนังสือมอบฉันทะ แบบ ก.

PROXY FORM A.

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____

Shareholders' Registration No. Written at

วันที่ _____เดือน _____พ.ศ._____

Date Month B.E.

(1) ข้าพเจ้า _____สัญชาติ _____

I/We Nationality

อยู่บ้านเลขที่ _____ซอย _____ถนน _____

Residing at No. Soi Road

ตำบล/แขวง _____อำเภอ/เขต_____จังหวัด _____รหัสไปรษณีย์_____

Sub-district District Province Post Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ออลล่า จำกัด (มหาชน)** ("บริษัท")

being a shareholder of ALLA Public Company Limited ("The Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง ดังนี้

Holding the total amount of shares and have voting right votes as follows:

❒ หุ้นสามัญ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Ordinary share shares and have voting right votes

❒ หุ้นบุริมสิทธิ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Preferred share shares and have voting right votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้ **นายวินิจ ศิลามงคล** หรือ **นายเจริญชัย ประเทืองสุขศรี** ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาพร้อมนี้)

Hereby appoint (The shareholder may appoint one of the Company's independent director i.e. **Mr. Winid Silamongkol** or **Mr. Charoenchai Prathuangsuksri** to be the proxy. The Information of the independent directors, were shown in the enclosure)

❒ 1. ชื่อ Mr. Winid Silamongkol อายุ 67 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

❒ 2. ชื่อ Mr. Charoenchai Prathuangsuksri อายุ 64 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

❒ 3. ชื่อ_____อายุ_____ปี อยู่บ้านเลขที่ _____
Name age Years Residing at
ซอย_____ถนน_____ตำบล/แขวง_____
Soi Road Sub-district
อำเภอ/เขต _____จังหวัด _____รหัสไปรษณีย์ _____
District Province Post Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 09.30 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 กฎหมายและกฎระเบียบอื่นที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Monsay 27 April 2026 at 9:30 a.m., via electronic means, in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other related laws and regulations, or on such other date and at such other place as may be adjourned or changed.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้นให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed _____ผู้มอบฉันทะ/Grantor
( )

ลงนาม/Signed _____ผู้รับมอบฉันทะ/Proxy
( )

หมายเหตุ: ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

Remark: The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

หนังสือมอบฉันทะ แบบ ข.

PROXY FORM B.

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____

Shareholders' Registration No. Written at

วัน _____ เดือน _____ พ.ศ. _____

Date Month B.E.

(1) ข้าพเจ้า _____สัญชาติ _____

I/We Nationality

อยู่บ้านเลขที่ _____ซอย _____ถนน _____

Residing at No. Soi Road

ตำบล/แขวง _____อำเภอ/เขต_____จังหวัด _____รหัสไปรษณีย์_____

Sub-district District Province Post Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ออลล่า จำกัด (มหาชน)** ("บริษัท")

being a shareholder of ALLA Public Company Limited ("The Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____ เสียง ดังนี้

Holding the total amount of shares and have voting right votes as follows:

❒ หุ้นสามัญ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Ordinary share shares and have voting right votes

❒ หุ้นบุริมสิทธิ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Preferred share shares and have voting right votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้ **นายวินิจ ศิลามงคล** หรือ **นายเจริญชัย ประเทืองสุขศรี** ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาพร้อมนี้)

Hereby appoint (The shareholder may appoint one of the Company's independent director i.e. **Mr. Winid Silamongkol** or **Mr. Charoenchai Prathuangsuksri** to be the proxy. The Information of the independent directors, were shown in the enclosure)

❑ 1. ชื่อ Mr. Winid Silamongkol อายุ 67 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

❑ 2. ชื่อ Mr. Charoenchai Prathuangsuksri อายุ 64 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

❑ 3. ชื่อ_____อายุ_____ปี อยู่บ้านเลขที่ _____
Name age Years Residing at
ซอย_____ถนน_____ตำบล/แขวง_____
Soi Road Sub-district
อำเภอ/เขต _____จังหวัด _____ รหัสไปรษณีย์ _____
District Province Post Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 09.30 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 กฎหมายและกฎระเบียบอื่นที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Monday 27 April 2026 at 9:30 a.m., via electronic means, in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other related laws and regulations, or on such other date and at such other place as may be adjourned or changed.

(1) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
At this Meeting, I/We grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 : พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 เมื่อวันศุกร์ที่ 25 เมษายน 2568
Agenda 1 : To certify the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 2 : พิจารณารับทราบผลการดำเนินงานของบริษัทในรอบปี 2568
Agenda 2 : To acknowledge the Company's operations for 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 3 : พิจารณาอนุมัติงบการเงินของบริษัทสำหรับปีสิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda 3 : To approve the financial statements for the year ended 31 December 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 4 : พิจารณาอนุมัติการจัดสรรเงินสำรองตามกฎหมายและการจ่ายเงินปันผลจากผลการดำเนินงานปี 2568

Agenda 4 : To consider and approve the appropriation of legal reserve and the dividend payment from the operating results of 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 5 : พิจารณาแต่งตั้งกรรมการแทนกรรมการที่ต้องออกตามวาระ

Agenda 5 : To consider the appointment directors who retired by rotation

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

(1) ศาสตราจารย์ ดร. สหธน รัตนไพจิตร Prof. Dr. Sahaton Rattanapijit

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

(2) นายชุมพล จันทร์เจริญ Mr . Chumphol Chanchareon

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

(3) นางสาวรชยา รัตนศรีทอง Miss Rachaya Rattanasrithong

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 6 : พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda 6 : To approve the directors' remuneration for 2026

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 7 : พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 7 : To appoint the auditors and affix audit fee for 2026

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 8 : พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 8 : To consider other matters (if any)

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

(2) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the proxy in any agenda which is not in accordance with this proxy shall be invalid and shall not be the vote of the shareholder.

(3) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any matter on the agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except where the proxy did not vote in accordance with this Proxy, shall be deemed to be the actions performed by meself/ourselves.

ลงนาม/Signed_____ผู้มอบฉันทะ /Grantor

( )

ลงนาม/Signed_____ ผู้รับมอบฉันทะ/Proxy

( )

หมายเหตุ / Remark

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

   The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

2. วาระเลือกตั้งกรรมการ เป็นการเลือกตั้งกรรมการเป็นรายบุคคล

   With respect to the director election, it conduct one by one individually.

3. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแนบ

   If any matter on the agenda is not specified above herein, the shareholder may add such additional matter in the attached supplemental to this Form B.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Continuation Page of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ออลล่า จำกัด (มหาชน)

The proxy is granted by a shareholder of Alla Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 09.30 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 กฎหมายและกฎระเบียบอื่นที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders (AGM) which will be held on Monday 27 April 2026 at 9:30 a.m., via electronic means, in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other related laws and regulations, or on such other date and at such other place as may be adjourned or changed.

วาระที่ _____ **เรื่อง** _____

Agenda **Re :**

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย Approve ❒ ไม่เห็นด้วย Disapprove ❒ งดออกเสียง Abstain

วาระที่ _____ **เรื่อง** _____

Agenda **Re :**

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย Approve ❒ ไม่เห็นด้วย Disapprove ❒ งดออกเสียง Abstain

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

หนังสือมอบฉันทะ แบบ ค.

PROXY FORM C.

เลขทะเบียนผู้ถือหุ้น _____ เขียนที่ _____

Shareholders' Registration No. Written at

วัน _____ เดือน _____ พ.ศ. _____

Date Month B.E.

(1) ข้าพเจ้า _____สัญชาติ _____

I/We Nationality

อยู่บ้านเลขที่ _____ซอย _____ถนน _____

Residing at No. Soi Road

ตำบล/แขวง _____อำเภอ/เขต_____จังหวัด _____รหัสไปรษณีย์_____

Sub-district District Province Post Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ออลล่า จำกัด (มหาชน)** ("บริษัท")

being a shareholder of ALLA Public Company Limited ("The Company")

โดยถือหุ้นจำนวนทั้งสิ้นรวม _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง ดังนี้

Holding the total amount of shares and have voting right votes as follows:

❒ หุ้นสามัญ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Ordinary share shares and have voting right votes

❒ หุ้นบุริมสิทธิ _____หุ้น และออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Preferred share shares and have voting right votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้ **นายวินิจ ศิลามงคล** หรือ **นายเจริญชัย ประเทืองสุขศรี** ซึ่งเป็นกรรมการอิสระของบริษัทก็ได้ ทั้งนี้ ข้อมูลกรรมการอิสระปรากฏตามสิ่งที่ส่งมาพร้อมนี้)

Hereby appoint (The shareholder may appoint one of the Company's independent director i.e. **Mr. Winid Silamongkol** or **Mr. Charoenchai Prathuangsuksri** to be the proxy. The Information of the independent directors, were shown in the enclosure)

❑ 1. ชื่อ Mr. Winid Silamongkol อายุ 67 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

❑ 2. ชื่อ Mr. Charoenchai Prathuangsuksri อายุ 64 ปี อยู่บ้านเลขที่ 933 935 937 939

Name age Years Residing at

ซอย Onnut 46 ถนน Onnut ตำบล/แขวง Onnut

Soi Road Sub-district

อำเภอ/เขต Suanluang จังหวัด Bangkok รหัสไปรษณีย์ 10250 หรือ

District Province Post Code or

❑ 3. ชื่อ_____อายุ_____ปี อยู่บ้านเลขที่ _____

Name age Years Residing at

ซอย_____ถนน_____ตำบล/แขวง_____

Soi Road Sub-district

อำเภอ/เขต _____จังหวัด _____ รหัสไปรษณีย์ _____

District Province Post Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้า ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 09.30 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 กฎหมายและกฎระเบียบอื่นที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote on my/our behalf at the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Monday 27 April 2026 at 9:30 a.m., via electronic means, in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other related laws and regulations, or on such other date and at such other place as may be adjourned or changed.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้

I/We appoint and empower the proxy to attend and vote for me/us and on my/our behalf at this meeting in the following manner:

❑ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้

The proxy is empowered to vote the entire shares held and entitled to vote

❑ มอบฉันทะบางส่วน คือ

The proxy is empowered to vote part of my/our shares as follows:

❑ หุ้นสามัญ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____เสียง

Ordinary share shares and have voting right votes

❑ หุ้นบุริมสิทธิ _____ หุ้น ออกเสียงลงคะแนนได้เท่ากับ _____ เสียง

Preferred share shares and have voting right votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด_____ เสียง

Total number of votes entitled to cast is votes

(5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้

At this Meeting, I/We grant my/our proxy to vote on my/our behalf as follows:

วาระที่ 1 : พิจารณารับรองรายงานการประชุมสามัญผู้ถือหุ้นประจำปี 2568 เมื่อวันศุกร์ที่ 25 เมษายน 2568

Agenda 1 : To certify the minutes of the 2025 Annual General Meeting held on Friday, 25 April 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 2 : พิจารณารับทราบผลการดำเนินงานของบริษัทในรอบปี 2568

Agenda 2 : To acknowledge the Company's operations for 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 3 : พิจารณาอนุมัติงบการเงินของบริษัทสำหรับปีสิ้นสุดวันที่ 31 ธันวาคม 2568

Agenda 3 : To approve the financial statements for the year ended 31 December 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 4 : พิจารณาอนุมัติการจัดสรรเงินสำรองตามกฎหมายและการจ่ายเงินปันผลจากผลการดำเนินงานปี 2568

Agenda 4 : To consider and approve the appropriation of legal reserve and the dividend payment from the operating results of 2025

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

วาระที่ 5 : พิจารณาแต่งตั้งกรรมการบริษัทแทนกรรมการบริษัทที่ต้องออกตามวาระ

Agenda 5 : To consider the appointment directors who retired by rotation

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

(1) ศาสตราจารย์ ดร. สหธน รัตนไพจิตร Prof. Dr. Sahaton Rattanapijit

❑ เห็นด้วย ❑ ไม่เห็นด้วย ❑ งดออกเสียง

Approve Disapprove Abstain

(2) นายชุมพล จันทร์เจริญ Mr . Chumphol Chanchareon

❑ เห็นด้วย ❑ ไม่เห็นด้วย ❑ งดออกเสียง

Approve Disapprove Abstain

(3) นางสาววรชยา รัตนศรีทอง Miss Rachaya Rattanasrithong

❑ เห็นด้วย ❑ ไม่เห็นด้วย ❑ งดออกเสียง

Approve Disapprove Abstain

วาระที่ 6 : พิจารณาอนุมัติการกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda 6 : To approve the directors' remuneration for 2026

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย ❑ ไม่เห็นด้วย ❑ งดออกเสียง

Approve Disapprove Abstain

วาระที่ 7 : พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569

Agenda 7 : To appoint the auditors and affix audit fee for 2026

. ❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย ❑ ไม่เห็นด้วย ❑ งดออกเสียง

Approve Disapprove Abstain

วาระที่ 8 : พิจารณาเรื่องอื่น ๆ (ถ้ามี)

Agenda 8 : To consider other matters (if any)

❑ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❑ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❑ เห็นด้วย Approve ❑ ไม่เห็นด้วย Disapprove ❑ งดออกเสียง Abstain

(6) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่า การลงคะแนนเสียงนั้นไม่ถูกต้องและไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Vote of the proxy in any Agenda which is not in accordance with this Proxy shall be invalid and shall not be the vote of the shareholder.

(7) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลง หรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิ พิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/We have not specified my/our voting intention in any matter on the agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุไว้ในหนังสือมอบฉันทะ ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy in this meeting, except where the proxy did not vote in accordance with this Proxy, shall be deemed to be the actions performed by meself/ourselves.

ลงนาม/Signed_____ ผู้มอบฉันทะ /Grantor

( )

ลงนาม/Signed_____ ผู้รับมอบฉันทะ /Proxy

( )

หมายเหตุ / Remark

1. หนังสือมอบฉันทะแบบ ค. นี้ ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น

   This Form c is only used in the case that the shareholder of record is a foreign shareholder whose shares are taken of by the custodian in Thailand.

2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ

   Required supporting documents:

   (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

   The power of attorney whereby the shareholder empower the custodian to execute the proxy instrument for and on behalf of the shareholder.

   (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

   A confirmation that the custodian is licensed to operate the custodian business.

3. ผู้ถือหุ้นที่มอบฉันทะจะต้องให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

   The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

4. วาระเลือกตั้งกรรมการสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคล

   With respect to the director election, it conduct one by one individually.

5. ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแนบ

   If any matter on the agenda is not specified above herein, the shareholder may add such additional matter in the attached supplemental to this Form c.

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Continuation Page of Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ บริษัท ออลล่า จำกัด (มหาชน)

The proxy is granted by a shareholder of Alla Public Company Limited

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันจันทร์ที่ 27 เมษายน 2569 เวลา 09.30 น. โดยเป็นการประชุมผ่านสื่ออิเล็กทรอนิกส์ ตามพระราชกำหนดว่าด้วยการประชุมผ่านสื่ออิเล็กทรอนิกส์ พ.ศ. 2563 กฎหมายและกฎระเบียบอื่นที่เกี่ยวข้อง หรือที่จะพึงเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

For the 2026 Annual General Meeting of Shareholders (AGM), which will be held on Monday 27 April 2026 at 9:30 a.m., via electronic means, in accordance with the Emergency Decree on Electronic Meetings B.E. 2563 and other related laws and regulations, or on such other date and at such other place as may be adjourned or changed.

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย Approve ❒ ไม่เห็นด้วย Disapprove ❒ งดออกเสียง Abstain

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

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❒ เห็นด้วย Approve ❒ ไม่เห็นด้วย Disapprove ❒ งดออกเสียง Abstain

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

วาระที่ _____ **เรื่อง** _____

Agenda Re :

❒ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

❒ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้า ดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

❒ เห็นด้วย ❒ ไม่เห็นด้วย ❒ งดออกเสียง

Approve Disapprove Abstain

Enclosure 7

Biographies of Independent Directors for proxy in the Annual General Meeting of Shareholders

(who is not a director who retired by rotation in 2026)



1. Mr. Winid Silamongkol

Position Chairman of the Board of Directors, Chairman of the Audit and Risk Management Committee, and Independent Director

Age (Year) 67

Education

- Master of Business Administration, Accountancy, Thammasat University
- Bachelor of Commerce and Accountancy, Thammasat University
- Bachelor of Law, Thammasat University

Training

- Director Certification Program (DCP) Class 188/2021
  Thai Institute of Directors (IOD)

Share Holding (%) - None -

Family relationship between directors and executives - None -

Legal Dispute in 5 years - None -

Special interests that are different from other directors in every agenda proposed in this meeting - None -

Working experience

Listed Company

2021 - Present	Chairman of the Board of Directors, Chairman of the Audit and Risk Management Committee, and Independent Director Alla Public Company Limited
2021 - Present	Independent Director, Chairman of the Audit Committee Betagro Public Company Limited
2022 - Present	Independent Director, and Chairman of Audit and Governance Committee Central Pattana Public Company Limited
2022 - Present	Independent Director and Chairman of the Audit Committee SCBX Public Company Limited

Non Listed Company / Other Organization

2024 - Present	Independent Director
	Oishi Group Public Company Limited
2024 - Present	Independent Director
	Frasers Property Industrial Holdings Pte. Ltd
2024 - Present	Advisor, Audit Advisory Committee
	Securities and Exchange Commission
2023 - Present	President
	Federation of Accounting Professions under The Royal Patronage of His Majesty the King
2023 - Present	Director, Anti-Corruption Foundation of Thailand
2022 - Present	Council Member, Thammasat University

Past experience

Listed Company

2021 - 2022	Chairman of Audit Committee and Independent Director
	Dusit Thani Public Company Limited
2020 - 2021	Chairman of Audit Committee and Independent Director
	Thaicom Public Company Limited

Non Listed Company / Other Organization

1993 - 2015	Director
	KPMG in Thailand
2016 - 2019	Chairman of the Board of Directors and Chief Executive Officer
	KPMG in Thailand
2021 - 2024	Independent Director and Chairman of Independent Directors
	SCG Chemicals Public Company Limited

Holding a position as a director/executive in other businesses that may cause conflicts of interest or business competition with the Company - None –

Note: Special interest means including the distribution of information, for example, in addition to meeting allowances and other benefits allocated to all directors according to normal criteria, etc.



2. Mr. Chareonchai Prathuangsuksri

Position Director, Member of Audit and Risk Management Committee, Member of Nomination, Remuneration and Corporate Governance Committee and Independent Director

Age (Year) 64

Education

- Bachelor of Science (Industrial Chemistry)
  King Mongkut's Institute of Technology Ladkrabang

Training

- Director Certificate Program (DCP) Class 366/2024
  Thai Institute of Directors (IOD)

Share Holding (%) - None -

Family relationship between directors and executives - None -

Legal Dispute in 5 years - None -

Special interests that are different from other directors in every agenda proposed in this meeting - None -

Working experience

Listed Company

2023 - Present	Director, Member of Audit and Risk Management Committee, Member of Nomination, Remuneration and Corporate Governance Committee and Independent Director Alla Public Company Limited
2023 - Present	Vice Chairman Srithai Superware Public Company Limited

Non Listed Company / Other Organization

2022 - Present	Qualified Chairman of the Petrochemical Industry Club The Federation of Thai Industries
2023 - Present	Vice Chairman Srithai Miyagawa Company Limted

Past experience

Listed Company

- Does not hold any positions in other listed companies –

Non Listed Company / Other Organization

2022 - 2023	Director of Thai Renewable Energy (RE100) Association The Federation of Thai Industries
2022 - 2023	Director of Water and Environment Institute for Sustainability The Federation of Thai Industries
2021 - 2023	Director of Carbon Credit Management Institute The Federation of Thai Industries
2020 - 2023	Advisor, SCG Chemicals Public Company Limited
2020 - 2023	Director of the Institute of Industrial Energy The Federation of Thai Industries
2020 - 2023	Vice President of Renewable Energy Industry Club The Federation of Thai Industries
2003 - 2023	Board of Commissioners PT. Siam Maspion Terminal, Indonesia
2013 - 2023	Director of Community Club
2019 - 2023	Advisor to the Sub-Committee of Investment and Grassroots Economy
2017 - 2023	Director, Flow Lab Service Company Limited
2021 - 2021	Director of Thailand Carbon Credit Exchange Platform
2019 - 2020	Committee of the Investment in Special Economic Zone
2017 - 2020	Senior Expert of Hazardous Substance Committee Department of Industrial Works
2017 - 2019	Chief Investment Officer of Eastern Economic Corridor
2015 - 2020	Managing Director Rayong Engineering and Plant Service Company Limited
2014 - 2020	Executive Director The Federation of Thai Industries
2014 - 2020	Vice Chairman of Water and Environment Institute for Sustainability The Federation of Thai Industries

Holding a position as a director/executive in other businesses that may cause conflicts of interest or business competition with the Company - None –

Note: Special interest means including the distribution of information, for example, in addition to meeting allowances and other benefits allocated to all directors according to normal criteria, etc.

The Company's Articles of Association with regard to Shareholders' Meetings

Article 15. The Board of Directors of the Company consists of not less than five (5) directors and not less than half of the total number of directors must reside in the Kingdom and must be qualified by law.

Article 16. The shareholders' meeting shall elect directors in accordance with the following criteria and methods:

(1) One shareholder has one vote per share.

(2) Each shareholder must use all the votes he/she has under (1) to elect one person or more persons to be a directors, but cannot divide the votes to any person in any amount.

(3) Persons receiving the highest number of votes in descending order will be elected as directors equal to the number of directors required or to be elected at that time. In the event that the persons elected in descending order have equal votes which would otherwise exceed the number of directors required or to be elected at that time. The presiding chairman shall have a casting vote.

Article 17. At every annual general meeting of shareholders, One-third (1/3) of the directors shall retire from office. If the number of directors cannot be divided exactly into three parts, the number nearest to one-third (1/3) shall retire.

Directors to be retired in the first year and the second year after the registration of the Company shall be drawn by lots to determine who will retire. For the following years, the directors who have been in office the longest shall retire. Directors retiring under this term may be re-elected.

Article 18. In addition to retirement by rotation, Director vacates office when

(1) Dead

(2) Resign

(3) Lack of qualifications or having prohibited characteristics under Section 68 of the Public Limited Companies B.E. 2535

(4) Removal by a resolution of the shareholders' meeting

(5) Dismissal by the court order

Article 33. The Board of Directors must hold an annual general meeting of shareholders within 4 months from the end of the Company's fiscal year.

Other shareholders' meetings apart from the aforementioned be called an extraordinary meeting.

Article 34. The Board of Directors may call an extraordinary general meeting of shareholders whenever it deems appropriate. One or more shareholders altogether not less than one-tenth (1/10) of the total number of shares sold. They can sign their names and make a letter requesting the Board of Directors to call an extraordinary meeting of shareholders at any time. However, the reason for calling the meeting

must be clearly stated in the said letter. In such a case, the Board of Directors must hold a shareholders' meeting within forty-five (45) days from the date of receipt of the letter from the shareholders.

In the event that the Board of Directors does not hold a meeting within the period under paragraph one. The shareholders who have subscribed their names or other shareholders holding the required aggregate number of shares may call the meeting by themselves within forty-five (45) days from the date of expiration of the period under the first paragraph. In such case, it shall be deemed that the meeting of shareholders is called by the Board of Directors. The Company shall be responsible for necessary expenses arising from the arrangement of the meeting and reasonable facilitation.

In the case where it appears that any shareholder meeting called by the shareholders under paragraph two. The number of shareholders present at the meeting does not constitute a quorum as prescribed in Article 36. The shareholders under the second paragraph shall jointly compensate the Company for the expenses incurred in holding that meeting.

Article 35. In calling a meeting of shareholders, the Board of Directors shall prepare a written invitation letter of the meeting specifying the place, date, time, agenda of the meeting, and matters to be presented to the meeting together with reasonable details which must be clearly stated as the matter being proposed for information, for approval or for consideration, as the case may be. Including the opinion of the Board of Directors on such matters, and sent to the shareholders and the registrar for acknowledgment at least 7 days prior to the meeting date, and advertise the meeting invitation letter in a newspaper for 3 consecutive days at least 3 days prior to the meeting date

Article 36. In the shareholders' meeting, there must be at least 25 shareholders and proxies (if any) attending the meeting or not less than half of the total number of shareholders, and must hold shares amounting to not less than one-third (1/3) of the total number of shares sold thus forming a quorum.

In case it appears that at any shareholder meeting, after one hour since the appointed time and the number of shareholders attending the meeting is still insufficient to constitute a quorum as specified. If the shareholders' meeting was called because of the request of the shareholders, the meeting was suspended. If such meeting of shareholders was not called as a result of a request by the shareholders, the meeting shall be called once again. The meeting invitation letter shall be sent to the shareholders at least 7 days before the date of the meeting. In the latter meeting, it is not mandatory that a quorum be formed.

Article 37. In the shareholders' meeting, shareholders may appoint other persons who are sui juris to attend the meeting and vote on their behalf in the meeting. The proxy form must be dated and signed

by the shareholder granting the proxy, and in accordance with the form prescribed by the Registrar which must contain at least the following items

1. Number of shares held by the grantor.

2. Name of the proxy.

3. The time of the meeting where a proxy is granted to attend the meeting and vote.

The proxy whose name appears on the proxy form must present the instrument appointing the proxy to the chairman of the board or the person designated by the chairman.

In the event that the proxy is already a shareholder or is not a shareholder of the Company but has been appointed as a proxy by more than one shareholder. The proxy has the right to vote equal to the vote of the person who appoints him or her, in addition to their own voting rights in the case of being a shareholder.

Article 38. The Chairman of the Board of Directors shall be the chairman of the shareholders' meeting. If the Chairman is absent or unable to perform his duty, in case there is a vice-chairman, the vice-chairman shall preside over the meeting. If there is no vice-chairman or if there is but unable to perform duties, the meeting shall appoint one shareholder to be the chairman of the meeting at that time.

Article 39. A resolution of the shareholders' meeting shall consist of the following votes:

(1) In normal cases, a majority vote of the shareholders who attend the meeting and vote shall be counted as one share. If there are equal votes, the chairman of the meeting shall have an additional vote as a casting vote.

(2) In the following cases, a vote of not less than three-fourths (3/4) of the total number of votes of the Shareholders who attend the meeting and are entitled to vote are counted, as one share for one vote.

(a) Sale or transfer of all or important part of the business of the Company to other persons.

(b) Purchase or acceptance of transfer of business of other companies or private companies to be acquired by the Company.

(c) Making, amending or terminating the contract relating to the lease of all or important parts of the Company's business. Assigning other people to manage the business of the Company or amalgamation with other persons with the objective of sharing profit and loss.

(d) Amendment to the memorandum of association or the articles of association of the Company.

(e) Capital increase or reduction of the Company's capital or issuance of debentures.

(f) Amalgamation or dissolution of the Company.

Article 40. Businesses to be conducted at the Annual General Meeting are as follows:

(1) Consider the report of the Board of Directors presented to the meeting showing the Company's operations in the past year.

(2) Consider and approve balance sheets and profit and loss accounts.

(3) Consider profit allocation and dividend payment.

(4) Election of directors to replace those retiring by rotation.

(5) Appoint an auditor and determine compensation.

(6) Other businesses.

Article 45. Dividends shall not be paid other than out of profits. In the event that the Company still has accumulated losses, no dividends shall be paid.

Dividends shall be divided according to the number of shares, each share equally.

The Board of Directors may pay interim dividends to shareholders from time to time when the Company has sufficient profits to do so. And when the dividend has been paid, it shall be reported to the next meeting of shareholders for acknowledgment.

Payment of dividends shall be made within one (1) month from the date of the resolution of the meeting of shareholders or the Board of Directors, as the case may be. The dividend payment notice shall also be sent to the shareholders and the dividend payment notice shall also be published in a newspaper for a period of three (3) consecutive days.

Article 46. The Company must allocate part of the annual net profit as a reserve fund of not less than five (5) percent of the annual net profit, less the accumulated loss brought forward (if any) until the reserve fund is not less than ten (10) percent of the registered capital.

In addition to the reserve fund, the Board of Directors may propose to the shareholders' meeting to approve the allocation of other reserve funds which may be beneficial to the Company's operations as well.

Once the Company has been approved by the shareholders' meeting, the Company may transfer other reserve funds, legal reserve and share premium reserves, respectively, to compensate for the accumulated loss of the Company.

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

Enclosure 9

ใบตอบรับเข้าร่วมประชุมผ่านสื่ออิเล็กทรอนิกส์ บริษัท ออลล่า จำกัด (มหาชน)
Acceptance for the invitation of online meeting of Alla Public Company Limited

วันที่.....เดือน.....พ.ศ.....
Date Month Year

(1) ข้าพเจ้า.....หมายเลขบัตรประชาชน/หนังสือเดินทาง.....
I/We, Identification Card/Passport number

สัญชาติ.....บ้านเลขที่.....ถนน.....ตำบล/แขวง.....
Nationality Residing at Road Sub district

อำเภอ/เขต.....จังหวัด.....รหัสไปรษณีย์.....
District Province Postal Code

(2) เป็นผู้ถือหุ้นของ บริษัท ออลล่า จำกัด (มหาชน)
Being a shareholder of Alla public company limited

โดยถือหุ้นรวมทั้งสิ้น ..... หุ้น
Holding the total amount of shares

ข้าฯ ประสงค์จะร่วมประชุมและลงคะแนนผ่านสื่ออิเล็กทรอนิกส์สำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2569
I would like to participate the E-AGM for the 2026 Annual General Meeting

☐ เข้าร่วมประชุมด้วยตัวเอง
Self-Attending

☐ มอบฉันทะให้ (นาย/นาง/นางสาว)..... ได้เข้าร่วมประชุมดังกล่าว
Proxy to attend the meeting.

(2.1) ข้อมูลในการจัดส่งวิธีการเข้าร่วมประชุม
Please send the Link to join the meeting by below email

อีเมล.....(โปรดระบุ)
Email Please fil in the blank

เบอร์โทรศัทพ์มือถือ.....(โปรดระบุ)
Mobile Number Please fil in the blank.

(2.2) จัดส่งเอกสารเพื่อยืนยันตัวตน ตามที่ระบุในสิ่งที่ส่งมาด้วยลำดับที่ 5 **ภายในวันที่ 24 เมษายน 2569**
Please submit the required document per an Enclosure 5 by **24 April 2026.**

(2.3) เมื่อได้รับการยืนยันตัวตน บริษัทจะจัดส่งลิงค์การเข้าร่วมประชุมและวิธีการเข้าร่วมประชุมไปยังอีเมลที่ท่านได้ระบุ
Once you have verified, the Company will send the Link to join the meeting via email.

(2.4) ในวันประชุมผู้ถือหุ้นจะต้องเตรียมเลขบัญชีผู้ถือหุ้นและเลขบัตรประชาชนไว้ สำหรับการเข้าร่วมประชุม
Please prepare your Account Number and your Identification Card Number for log in the meeting.

ลงชื่อ/Signed.....ผู้ถือหุ้น/Shareholder
(.....)

ALLA
บริษัท ออลล่า จำกัด (มหาชน)
ALLA PUBLIC COMPANY LIMITED

Enclosure 10

Guidelines for using a QR Code for downloading the Annual Registration Statement / Annual Report 2025 (56-1 One Report)

Stock Exchange of Thailand by Thailand Securities Depository Co., Ltd. as a securities registrar, has developed a system for companies listed on the stock exchange to submit documents for the shareholders' meeting and the Annual Registration Statement / Annual Report 2025 (56-1 One Report) via QR Code for shareholders to conveniently and quickly retrieve information.

Shareholders can download information via QR Code (as shown in Enclosure 2) in accordance with the following steps.

For iOS system (iOS 11 and above)

1. Open the camera on the phone
2. Scan (point the camera on your mobile phone to) the QR Code
3. The screen will have a message (Notification) to the top, press on that message to view meeting information.

Note: If there is no message (Notification) on mobile phones, shareholders can scan the QR Code from other applications such as QR Code Reader, Facebook and Line, or access it via the website: https://scanapp.org/

For android system

1. Open the application QR Code Reader, Facebook or Line

   Procedure for scanning QR Code via Line

   - Enter Line and select add friend
   - Select QR Code
   - Scan QR Code
2. Scan the QR Code to view meeting information

Note: In the event that the Facebook or Line applications are not available, shareholders may scan the QR Code via the following website: https://scanapp.org/